



WARSAW, APRIL 21ST 2022



PCF GROUP SPÓŁKA AKCYJNA

FULL-YEAR FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR

ENDED DECEMBER 31ST 2021

21ST

APRIL

2022



PCF Group Spółka Akcyjna – financial highlights (translated into EUR)

	PLN		EUR	
	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Statement of profit or loss				
Revenue	107,825	83,528	23,555	18,669
Operating profit (loss)	40,959	29,949	8,948	6,694
Profit (loss) before tax	43,899	31,018	9,590	6,933
Net profit (loss)	41,752	29,096	9,121	6,503
Earnings per share (PLN)	1.41	1.06	0.31	0.24
Diluted earnings per share (PLN)	1.41	1.06	0.31	0.24
Average PLN/EUR exchange rate in period	X	X	4.5775	4.4742

	PLN		EUR	
	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Statement of cash flows				
Net cash from operating activities	30,278	19,065	6,615	4,261
Net cash from investing activities	(90,759)	(10,232)	(19,827)	(2,287)
Net cash from financing activities	118,212	(50)	25,825	(11)
Total net cash flows	57,731	8,783	12,612	1,963
Average PLN/EUR exchange rate in period	X	X	4.5775	4.4742

	PLN		EUR	
	Dec 31 2021	Dec 31 2020	Dec 31 2021	Dec 31 2020
Statement of financial position				
Assets	256,877	91,183	55,850	19,759
Non-current liabilities	11,277	10,331	2,452	2,239
Current liabilities	9,895	4,351	2,151	943
Equity	235,705	76,501	51,247	16,577
PLN/EUR exchange rate at end of period	X	X	4.5994	4.6148

The financial data presented above has been translated into the EUR at the following exchange rates:

- items of the statement of profit or loss and the statement of cash flows – at the average exchange rate in the period, calculated as the mean of the exchange rates quoted by the National Bank of Poland for the last day of each month in the reporting period;
- items of the statement of financial position – at the mid exchange rate quoted by the National Bank of Poland for the last day of the reporting period.



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STATEMENT OF FINANCIAL POSITION

ASSETS	Note	Dec 31 2021	Dec 31 2020
Non-current assets			
Intangible assets	4	7,159	2,586
Property, plant and equipment	5	4,064	2,860
Right-of-use assets	6	11,804	10,143
Investments in subsidiaries	7	55,721	7,862
Receivables and loans advanced		31,134	-
Non-current prepayments and accrued income	11	101	83
Non-current assets		109,983	23,534
Current assets			
Contract assets	9	22,385	21,577
Trade and other receivables	10	33,199	10,101
Current tax assets		-	1,663
Current prepayments and accrued income	11	575	1,368
Cash and cash equivalents	12	90,735	32,940
Current assets		146,894	67,649
Total assets		256,877	91,183

EQUITY AND LIABILITIES	Note	Dec 31 2021	Dec 31 2020
Equity			
Share capital	14	599	550
Share premium	14	121,869	-
Other components of equity	14	48,355	47,204
Retained earnings		64,882	28,747
Equity		235,705	76,501
Liabilities			
Non-current liabilities			
Borrowings, other debt instruments	15	510	1,167
Leases	16	9,710	8,001
Deferred tax liability	8	1,057	1,163
Non-current liabilities		11,277	10,331
Current liabilities			
Trade and other payables	17	4,425	985
Current tax liabilities		1,395	-
Borrowings, other debt instruments	15	875	583
Leases	16	2,920	2,538
Employee benefit obligations and provisions	18	280	245
Current liabilities		9,895	4,351
Total liabilities		21,172	14,682
Total equity and liabilities		256,877	91,183



STATEMENT OF PROFIT OR LOSS

	Note	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Continuing operations			
Revenue from services	3	107,825	83,528
Cost of services sold	19	45,435	43,997
Gross profit (loss)		62,390	39,531
General and administrative expenses		26,093	15,814
Other income	19	5,788	7,039
Other expenses	19	1,126	808
Operating profit (loss)		40,959	29,948
Finance income	20	3,371	1,471
Finance costs	20	431	401
Profit (loss) before tax		43,899	31,018
Income tax	21	2,147	1,922
Net profit (loss) from continuing operations		41,752	29,096
Discontinued operations			
Net profit (loss) from discontinued operations		-	-
Net profit (loss)		41,752	29,096

EARNINGS (LOSS) PER ORDINARY SHARE (PLN)

	Notes	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
from continuing operations			
- basic	24	1.41	1.06
- diluted	24	1.41	1.06
from continuing and discontinued operations			
- basic	24	1.41	1.06
- diluted	24	1.41	1.06

STATEMENT OF OTHER COMPREHENSIVE INCOME

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Net profit (loss)	41,752	29,096
Comprehensive income	41,752	29,096

STATEMENT OF CHANGES IN EQUITY

	Share capital	Share premium	Other components of equity	Retained earnings	Total equity
As at Jan 1 2021	550	-	47,204	28,747	76,501
Changes in equity in Jan 1–Dec 31 2021					
Issue of Series B and Series D shares	41	125,381	-	-	125,381
Costs of issue of Series B and Series D shares	-	(3,512)	-	-	(3,512)
Measurement of warrants due to the Publisher Square Enix	-	-	1,151	-	1,151
Dividends for 2020 (resolution of June 22nd 2021)	-	-	-	(5,617)	(5,617)
Net profit (loss) for Jan 1–Dec 31 2021	-	-	-	41,752	41,752
As at Dec 31 2021	599	121,869	48,355	64,882	235,705

	Share capital	Share premium	Other components of equity	Retained earnings	Total equity
As at Jan 1 2020	550	-	47,204	(358)	47,396
Changes in equity in Jan 1–Dec 31 2020					
Other	-	-	-	9	9
Net profit (loss) for Jan 1–Dec 31 2020	-	-	-	29,096	29,096
As at Dec 31 2020	550	-	47,204	28,747	76,501



STATEMENT OF CASH FLOWS

	Note	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Cash flows from operating activities			
Profit (loss) before tax		43,899	31,018
Adjustments:			
Depreciation and impairment of property, plant and equipment	5	1,383	1,292
Amortisation and impairment of intangible assets	4	2,978	2,130
Depreciation of right-of-use asset	6	3,019	2,459
Gain (loss) on disposal of non-financial non-current assets		(20)	(697)
Foreign exchange gains (losses)		(564)	(792)
Interest expense		431	402
Interest and dividend income		(1,266)	(3)
Forgiven borrowings and subsidies		-	(1,750)
Other adjustments		(412)	(46)
Change in receivables		(23,098)	2,915
Change in liabilities	22	2,987	(899)
Change in provisions, accruals and deferrals		810	(297)
Change in contract assets and liabilities		(808)	(15,790)
Income tax paid		939	(877)
Net cash from operating activities		30,278	19,065
Cash flows from investing activities			
Payments for intangible assets		(7,551)	(1,450)
Payments for property, plant and equipment		(2,527)	(2,959)
Proceeds from disposal of property, plant and equipment		20	-
Net expenditure on acquisition of subsidiaries		(51,214)	(5,826)
Loans advanced		(30,277)	-
Interest received		790	3
Net cash from investing activities		(90,759)	(10,232)
Cash flows from financing activities			
Net proceeds from issue of shares		129,656	-
Costs of issue of Series B and D shares, accounted for in equity		(2,445)	(1,067)
Proceeds from borrowings		-	3,500
Repayment of borrowings		(365)	-
Payment of lease liabilities		(2,993)	(2,456)
Interest paid		(24)	(27)
Dividends paid		(5,617)	-
Net cash from financing activities		118,212	(50)
Total net cash flows		57,731	8,783
Foreign exchange gains (losses)		64	792
Net change in cash		57,795	9,575
Cash and cash equivalents at beginning of period		32,940	23,365
Cash and cash equivalents at end of period		90,735	32,940



PCF GROUP SPÓŁKA AKCYJNA

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NOTES TO THE FINANCIAL STATEMENTS

1. General information

The Company

The Company is entered in the Business Register of the National Court Register maintained by the District Court for the Capital City of Warsaw, 13th Commercial Division, under entry No. KRS 0000812668. The Company's Industry Identification Number (REGON) is 141081673.

The Company's registered office is located at Al. Solidarność 171, 00-877 Warsaw, Poland. It is also the principal place of business of the Company. The Company has a branch in Rzeszów operating under the name of: PCF Group Spółka Akcyjna Oddział w Rzeszowie "Oddział Badawczo-Rozwojowy" (Research and Development Branch), located at ul. Litewska 10, lok. 4-5, 35-302 Rzeszów.

Composition of the Management Board and the Supervisory Board

As at the date of authorisation of these financial statements for issue, the Management Board of the Company was composed of:

- **Sebastian Kamil Wojciechowski** – President of the Management Board.

In the period from January 1st 2021 to the date of authorisation for issue of these financial statements, the composition of the Management Board did not change.

As at the date of authorisation of the financial statements, the Supervisory Board was composed of:

- **Mikołaj Wojciechowski** – Chairman of the Supervisory Board,
- **Jacek Pogonowski**, Member of the Supervisory Board,
- **Barbara Sobowska** – Member of the Supervisory Board,
- **Kuba Dudek**, Member of the Supervisory Board,
- **Dagmara Zawadzka**, Member of the Supervisory Board.



In the period from January 1st 2021 to the date of authorisation of these financial statements for issue, the following changes occurred in the composition of the Supervisory Board:

- **Bartosz Biełuszko** resigned from the Supervisory Board with effect from April 1st 2021;
- **Krzysztof Dolaś** resigned from the Supervisory Board with effect from April 1st 2021;
- **Barbara Sobowska** was appointed Member of the Supervisory Board on April 1st 2021;
- **Kuba Dudek** was appointed Member of the Supervisory Board on April 1st 2021;
- **Aleksander Ferenc** resigned from the Supervisory Board with effect from March 3rd 2022;
- **Dagmara Zawadzka** was appointed Member of the Supervisory Board on March 7th 2022.

Business of the Company

The principal business activity of the Company is development of video games. For a more detailed description of the business of the Company, see Note 3 on revenue and operating segments. The Company has been established for an indefinite term.

Authorisation for issue

These financial statements for the year ended December 31st 2021 (and comparative data) were authorised for issue by the Management Board of the Company on April 20th 2022.



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2. Basis of preparation and accounting policies

Basis of preparation of the separate financial statements

The financial statements of the Company have been prepared in accordance with the International Financial Reporting Standards ("IFRS") as endorsed by the European Union and effective as at December 31st 2021.

The functional currency of the Company and the presentation currency of these financial statements is the Polish zloty, and all amounts are expressed in thousands of Polish zloty (PLN), unless indicated otherwise.

The financial statements have been prepared on the assumption that the Company will continue as a going concern in the foreseeable future. As at the date of approval of these financial statements for issue, no circumstances were identified which would indicate any threat to the Company continuing as a going concern.

Accounting policies

Presentation of financial statements

The financial statements are presented in accordance with International Accounting Standard 1 ("IAS 1"). The Company presents separately the "Statement of profit or loss", which is shown immediately before the "Statement of other comprehensive income".

The "Statement of profit or loss" is prepared using the calculation method, and the "Statement of cash flows" is prepared using the indirect method.

If there are retrospective changes in accounting policies, disclosures or correction of errors, the Company presents an additional statement of financial position prepared as at the beginning of the comparative period if the changes are material to the data presented as at the beginning of the comparative period. In such a case, the presentation of notes to the third statement of financial position is not required.

Functional currency and presentation currency

The functional currency of the Company and the presentation currency of these financial statements is the Polish złoty (PLN).

Transactions and balances

Transactions in foreign currencies are translated into the functional currency at the exchange rates prevailing on the transaction date. Foreign exchange gains and losses resulting from the settlement of such transactions, as well as from the carrying amounts of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss.

Operating segments

In distinguishing operating segments, the Management Board of the Company is guided by the type of income generated. Each segment is managed separately, depending on the type of income earned – contract game development, copyrights to developed games (royalties) and other (guarantees, etc.).

As required under International Financial Reporting Standard 8 ("IFRS 8"), results of operating segments are based on internal reports periodically reviewed by the Management Board of the Company (the chief operating decision maker at the Company). The Management Board analyses results of the operating segments at the level of operating profit (loss). Measurement of the operating segments' results used in the management calculations is consistent with the accounting policies applied in the preparation of these financial statements; the division into operating segments has also been presented in terms consistent with IFRS.



Revenue disclosed in the statement of profit or loss does not differ from revenue presented by the operating segments.

Revenue

Revenue is solely revenue from contracts with customers falling within the scope of International Financial Reporting Standard 15 (“IFRS 15”). The method of recognising revenue in financial statements of the Company, including both the amount and timing of revenue recognition, is determined by a five-step model comprising the following steps:

- identifying the contract with a customer;
- identifying performance obligations,
- determining the transaction price,
- allocating the transaction price to the performance obligations,
- recognising revenue when or as the performance obligations are satisfied.

Revenue is the inflow of economic benefits in a given period, arising in the ordinary course of the Company’s business, resulting in an increase in equity other than an increase resulting from contributions by shareholders.

The Company recognises revenue using the five-step model prescribed in IFRS 15. Revenue comprises only amounts received or receivable equal to transaction prices that accrue to the Company upon fulfilment (or in the course of fulfilment) of its performance obligations involving the transfer of the promised goods or services (i.e. an asset) to the customer. The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for the transfer of promised goods or services, less value added tax due.

Costs of used materials, merchandise and finished goods are recognised by the Company in the same period as revenue from sale of such items, in accordance with the principle of matching income with expenses.

The Company distinguishes three sources of income:

1. revenue from contract development of video games,
2. revenue from sale of copyrights to developed games (royalties),
3. self-publishing activities.

Policy for recognition of revenue from contract development of video games

Identifying the contract

The Company recognises a contract with a customer only when all of the following criteria are met:

- the parties have entered into a contract (in writing, orally or in accordance with other customary business practices) and are obliged to perform their respective obligations,
- The Company is able to identify each party's rights to the goods or services to be transferred,
- The Company is able to identify terms of payment for the goods or services to be transferred,
- the contract has economic substance (i.e. the risk, timing or amount of the Company's future cash flows can be expected to change as a result of the contract), and
- it is probable that the Company will receive the consideration to which it is entitled in exchange for the goods or services that will be provided to the customer.

Identifying performance obligations

At the inception of a contract, the Company assesses the goods or services that have been promised to the customer and identifies as a performance obligation each good or service (or a bundle of goods or



services) that is distinct or a series of distinct goods or services that are substantially the same and that have the same pattern of transfer to the customer.

A contract for development of video games with an independent publisher is treated as a separate (distinct) performance obligation (delivery of a complete game to the publisher).

Determining the transaction price

In order to determine the transaction price, the Company takes into account the terms of the contract and its customary business practices. Transaction price is the amount to which the Company expects to be entitled in exchange for the transfer of promised goods or services to a customer. The consideration specified in the contract with the customer includes fixed and variable components (possible bonuses). The Company estimates the amount of variable consideration using the most-likely-amount method.

In the absence of a significant financing component, the Company does not adjust the promised amount of consideration for the effect of the time value of money.

Allocating the transaction price to performance obligations

The Company allocates the transaction price to each performance obligation (or to a distinct good or service) in an amount that reflects the amount of consideration to which the Company expects to be entitled in exchange for performance of the obligation, i.e. delivery to the publisher of a complete game.

Recognition of revenue when or as performance obligations are satisfied.

Under IFRS 15, an entity recognises revenue in an amount of the consideration to which the entity expects to be entitled in exchange for transferring promised goods or services to a customer. A contract with a publisher specifies the detailed terms of cooperation, including the amount of remuneration. Copyrights to the game are transferred to the publisher as the game development process progresses (according to contract milestones). This is consistent with IFRS 15.35c which states the performance does not create an asset with an alternative use to the entity and the Company has an enforceable right to payment for performance completed to date, therefore the Company's revenue is recognised over time. Subcontractor work is recognised in accordance with the method described in IFRS 15.B.19(b), i.e. revenue is recognised to the extent of costs incurred and billed by the reporting date, while the realised margin is added to the total contract revenue. Revenue as at the reporting date is estimated on the basis of the stage of contract completion determined based on the amount of costs incurred cumulatively in relation to the total costs planned to be incurred to perform the contract obligation. Revenue is estimated at each reporting date in accordance with best available estimates and is adjusted for foreseeable adjustments, bonuses and other variable elements.

Advance payments received from customers

If the Company received short-term advances from customers for future game development work, then with respect to such advances (the period between the moment when the customer pays for the goods or services and the moment when they are delivered does not exceed one year), the Company would apply the practical expedient permitted under IFRS 15 and would not recognise any financing component. Such advances would be recognised as trade payables.

Policy for recognition of revenue from sale of copyrights to developed games (royalties)

The Company licenses its software (intellectual property) to game publishers who also act as distributors. A licence that is transferred for a prescribed period gives distributors access to the intellectual property as it exists during the term of the licence. Revenue is recognised based on royalties from the sale of game distribution licences. The amount of the revenue depends indirectly on the volume of sales to end users (players) made by the distributor at a given point in time in the reporting period, and directly represents the Company's share in the profit earned by the publisher after reimbursement of costs incurred by the publisher, including costs of development, promotion and distribution of games. The transaction price is



determined as a percentage of the amount of sales generated by the distributor. Thus, the Company's royalty revenue is recognised at the time of sale of a given product by game distributors to end users based on sales reports provided by the game distributors. The Company receives sales reports on a quarterly basis, after the end of each quarter.

Policy for recognition of revenue from sale of self-published video games

The Company, as a publisher of video games that it also develops based on own IP, whether already existing or newly created during game development, will recognise revenue from sale of such games (self-published video games).

Such revenue will be recognised based on royalties received from sale of self-published games, and its amount will depend on the volume of sales to end users (gamers) at a given point in time in the reporting period.

Policy for recognition of other income

Other income includes amounts paid to the Company by its subsidiaries for:

- the licence to use of the People Can Fly trademark to which the Company holds rights by People Can Fly UK Ltd. of the United Kingdom, People Can Fly U. S LLC of the United States and People Can Fly Canada Inc. of Canada. The Company identifies the grant of this licence as a separate performance obligation, and the transfer of an intellectual property right to the customer constitutes a performance obligation satisfied over time. The amount of the income is determined on the basis of revenue earned by the subsidiaries from sales to third parties. The Company recognises trademark license income on a quarterly basis.
- the performance bond provided to People Can Fly U.S. LLC. The amount of the income is determined on the basis of costs incurred by People Can Fly U. S. LLC to develop the game,
- the licence to the use by People Can Fly U.S. LLC of PCF Framework, a software system developed by the Company, which is an overlay for the Unreal Engine graphics engine used to facilitate and optimise work on development of video games. The Company identifies the grant of this licence as a separate performance obligation, and the transfer of an intellectual property right to the customer constitutes a performance obligation satisfied over time. The amount of the income is determined on the basis of revenue earned by the subsidiaries from sales to third parties. The Company recognises the income on a quarterly basis.

The Company recognises income from these sources on a quarterly basis.

Operating expenses

Operating expenses are recognised in profit or loss, in accordance with the of matching income and expenses. In the financial statements, the Company presents expenses by place of their origin.

Finance income and costs

Finance income comprises mainly interest on deposits of free cash in bank accounts, and foreign exchange gains.

Finance costs include mainly default interest, interest on leases, and foreign exchange differences.

Income tax

Mandatory decrease in profit includes current income tax and deferred income tax. Current income tax is calculated based on the taxable profit (tax loss) for a financial year. Tax profit (loss) differs from accounting profit (loss) before tax due to the different timing of recognition of income and expenses for tax and accounting purposes, and due to the permanent differences between tax and accounting treatment of



certain items of income and expenses. Tax expense is calculated based on the tax rates in effect for the fiscal year. Current tax on items recognised directly in equity is recognised in equity rather than in profit or loss.

Deferred tax is calculated on a net basis as tax payable or refundable in the future on differences between the carrying amounts of assets and liabilities and the corresponding tax bases used to calculate the tax base.

Deferred tax liabilities are recognised for all taxable temporary differences, while deferred tax assets are recognised to the extent that it is probable that future taxable profits will be reduced by the amount of recognised deductible temporary differences (provisions, contract assets). No deferred tax assets or liabilities are recognised if a temporary difference arises on account of goodwill or initial recognition of another asset or liability in a transaction which does not affect tax or accounting profit.

A deferred tax liability is recognised for temporary tax differences associated with investments in subsidiaries, associates and joint ventures, unless the Company is able to control the timing of the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

The carrying amount of a deferred tax asset is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow a part or all of the deferred tax asset to be utilised.

Deferred tax is calculated at tax rates that are expected to apply in the period when the asset is realised or the liability is settled.

Value-added tax

Income, expenses and assets are recognised net of value-added tax, except in the following cases:

- where the value-added tax paid on the purchase of assets or services is not recoverable from the tax authorities; in such a case it is recognised as part of the cost of the asset, as applicable;
- receivables and payables which are recognised inclusive of value-added tax.

The net amount of value-added tax recoverable from or payable to tax authorities is disclosed in the statement of financial position under receivables or liabilities, as appropriate.

Intangible assets – development expenditure

Costs incurred to develop video games at the Group's own risk are recognised and measured as development expenditure.

Expenditure directly attributable to development work is recognised as an intangible asset only when the following criteria are met in accordance with International Accounting Standard 38.57:

- it is technically feasible to complete the intangible asset so that it is suitable for use or sale,
- The Company intends to complete the asset and either use it or sell it,
- The Company is able to either use or sell the intangible asset,
- the intangible asset will generate economic benefits, and the Company can prove this benefit, including through the existence of a market or the usefulness of the asset for the Company's needs,
- technical, financial and other resources are available to complete the development work to sell or use the asset,
- the expenditure incurred in the course of development work can be measured reliably and attributed to a given item of intangible assets.

Confirmation that expenditure made until the moment an asset is assessed as ready for use meets the criteria for classification as development work is the Company's assessment that it has the necessary



knowledge to produce a game which will be recognised as development work, as well as the Company's assessment that the game will have commercial potential – this assessment is made based on, among other things, publicly available sales data for comparable games and the game's production budget prepared by the Management Board of the parent, including estimates of future sales and profitability.

The Company considers the following as confirmation that the criteria for classification of development work as complete and fit for use are met: confirmation that the game design meets the technical requirements for use and has obtained certification, and that the product has been released for sale.

Expenditure incurred on development work performed as part of a given project under development is recognised as an intangible asset if, based on an analysis, the Management Board believes that the project meets the recognition criteria described above, the expenditure will be controlled by the Company, and future economic benefits are expected to flow to the Company. Expenditure incurred on development work which is not completed and accepted for use as at the reporting date is disclosed in the line item 'Development work in progress'.

The Management Board of the Company assesses the above recognition criteria on a case-by-case basis and quantifies them accordingly. For the items recognised in the financial statements, all the conditions required by the standard were met.

Future benefits are estimated in accordance with the principles set out in International Accounting Standard 36 *Impairment of Assets* ("IAS 36"), as described in the section 'Impairment of assets'.

Subsequent to the initial recognition of development expenditure, the historical cost model is applied, under which assets are recognised at acquisition or production cost less accumulated amortisation and accumulated impairment losses.

Development expenditure is amortised over the expected life cycle of the product. Development expenditure on produced games is amortised over a period of five years.

Amortisation of development expenditure is presented as cost of products and services sold in the statement of profit or loss.

Intangible assets – other intangible assets, licences and software

Intangible assets also include computer licences and software acquired in market transactions as well as other intangible assets (which include other intangible assets not classified as computer licences or software).

Each item of intangible assets must meet the conditions for recognition as an asset, i.e. the asset is controlled by the Company, it is expected that the Company will derive economic benefits from the asset in the future, and the asset meets the conditions set out in IAS 38.21, i.e. it is probable that the Company will derive from future economic benefits that can be assigned to the asset and the purchase price of the asset can be reliably determined.

The Management Board of the Company assesses the above recognition criteria on a case-by-case basis and quantifies them accordingly. For the items recognised in the financial statements, all the conditions required by the standard were met.

Intangible assets are recognised at cost less amortisation expense and impairment losses. Amortisation is calculated on a straight-line basis. Research costs are not capitalised and are presented in the statement of profit or loss as costs in the period in which they were incurred.

A licence for the Unreal Engine 4 game engine was one of the most significant intangible assets as at the reporting date. The amortisation period of the licence was estimated at 10 years from the initial recognition in 2015. When determining its useful life, the Management Board primarily takes into account its expected use by the Company over the game development period, which is the same as the typical life cycle of a game engine licence, as each such licence can be used to publish and commercialise one game only. It is also possible that a publisher will be obliged under a development and publishing agreement to procure for itself a game engine licence to publish and commercialise a video game and to sublicense the engine to



the Company at a certain stage of the game development process. In such a case, the developer may use the licence it already holds to develop another game, which would require conducting an analysis and reviewing the useful life of the licence. During the planned term of the licence, the Company controls the asset (licence).

The Management Board reviews the useful lives of the Unreal Engine licences every six months.

The expected useful lives for each group of intangible assets are as follows:	Useful life
Patents and licences	1-10 years
Software	2-10 years

Property, plant and equipment

Property, plant and equipment are initially recognised at cost less depreciation and impairment in subsequent periods. Property, plant and equipment are tangible assets with estimated useful lives of more than one year.

Depreciation is calculated for all property, plant and equipment, excluding land and property, plant and equipment under construction, over the estimated useful life of the assets, using the straight-line method.

The expected useful lives for each group of property, plant and equipment are presented below.	Useful life
Buildings and structures	5-10 years
Machinery and equipment	2-10 years
Other property, plant and equipment	2-10 years

Leased assets are depreciated over their economic useful lives.

The Company periodically reviews the useful lives of property, plant and equipment, the residual value and depreciation methods adopted no later than at the end of the financial year, and the consequences of changes in such estimates are taken into account in the next and subsequent financial years (prospectively). As at the reporting date, the Company also reviews property, plant and equipment for impairment and the need to recognise impairment losses. Impairment losses are recognised at the amount by which the carrying amount of the asset exceeds its recoverable amount. Recoverable amount is the higher of fair value less costs to sell or value in use.

Impairment losses are charged to other costs appropriate for the function of property, plant and equipment in the period when impairment is identified, not later than at the end of the financial year. Any gains or losses arising from sale/retirement or withdrawal from use are calculated as the difference between proceeds from the sale and the net carrying amount of the item of property, plant and equipment, and are recognised in profit or loss.

Right-of-use assets and leases

International Financial Reporting Standard 16 *Leases* ("IFRS 16") establishes principles for the recognition, measurement, presentation and disclosure of leases. For contracts in which the Company acts as a lessee, a uniform accounting treatment was applied in which the lessee recognises a right-of-use asset in correspondence with a lease liability.

A contract is classified as a lease if the contract conveys the right to control the use of an identified asset. For a contract to qualify as a lease, three conditions must be met:

- the contract provides the lessee with the right to use the identified asset,
- the lessee derives economic benefits from the use of the asset,
- the lessee obtains the right to direct the use of the asset for the duration of the lease.



The Company has identified three types of contracts that meet the criteria for recognition under IFRS 16:

- leases of office space,
- leases of equipment,
- leases of other property, plant and equipment (furniture).

The lease term includes the non-cancellable term of the lease and periods for which the lease may be renewed if it can be assumed with reasonable certainty that the Company will exercise this right, as well as periods when the lease may be terminated if it can be assumed with reasonable certainty that the Company will not exercise this right. When determining the lease term, the legal and customary regulations applicable in the Polish legal environment as well as the nature of the Company's contracts were also taken into account. At the commencement date, the Company recognises a right-of-use asset and a lease liability.

A right-of-use asset is measured at cost which includes:

- the initial amount of the lease liability;
- any lease payments made at or prior to commencement of the lease, less any lease incentives received;
- any initial direct costs incurred by the lessee.

After the lease commencement date, the Company measures the right-of-use asset at cost less accumulated depreciation and accumulated impairment losses, and adjusted for effects of any remeasurement of the lease liability.

Leased assets are depreciated over their economic useful lives.

At the lease commencement date, lease liabilities are measured at the present value of lease payments then outstanding. The lease payments are discounted using the incremental borrowing rate.

A lease liability includes the following payments:

- fixed payments, less any lease incentives due,
- variable lease payments that depend on an index or a rate, measured initially using that index or rate at their value at commencement of the lease,
- amounts expected to be paid by a lessee under a residual value guarantee,
- the exercise price of the call option if it is reasonably certain that the lessee will exercise that option,
- lease termination fees if the lessee is entitled to exercise the option to terminate the lease.

After the lease commencement date, the carrying amount of a lease liability is increased to reflect interest on the lease liability, reduced to take account of the lease payments made, and remeasured to take account of any reassessment or modification of the lease. Only lease components are included in the measurement of right-of-use assets and lease liabilities. Other components, such as payments for utilities, are recognised separately in accordance with the rules applicable to such payments.

For:

- short-term leases and
- low-value leases,

The Company does not apply the requirements of IFRS 16.22–49.

Financial assets

At the date of acquisition, the Company measures financial assets at fair value, i.e. most often at the fair value of the consideration paid. The Company includes transaction costs in the initial measurement of all financial assets, except for the category of assets measured at fair value through profit or loss. An exception to this principle is trade receivables, which the Company measures at their transaction price within the meaning of IFRS 15, with the exception of those trade receivables with a maturity of more than one year that contain a significant financing component as defined in IFRS 15.



For the purpose of measurement subsequent to initial recognition, financial assets other than hedging derivatives are classified by the Company as follows:

- financial assets measured at amortised cost,
- financial assets at fair value through other comprehensive income,
- financial assets at fair value through profit or loss, and
- equity instruments measured at fair value through other comprehensive income.

These categories determine the principles of measuring financial assets as at the reporting date and the recognition of measurement gains or losses in profit or loss or other comprehensive income. The Company classifies financial assets into categories based on the Company's business model for managing financial assets and the contractual cash flows specific to the financial asset.

A financial asset is measured at amortised cost if both of the following conditions are met (and the financial asset has not been designated on initial recognition as financial asset at fair value through profit or loss):

- the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows; and
- the terms of contract for the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding.

Financial assets measured at amortised cost include:

- trade receivables, contract assets and other receivables except for those to which International Financial Reporting Standard 9 *Financial Instruments* ("IFRS 9") does not apply, and cash.

These classes of financial assets are presented in the statement of financial position, broken down into non-current and current assets under 'Trade and other receivables' and 'Cash and cash equivalents'.

Short-term receivables are measured at amounts expected to be received, as the effect of discounting future receipts would be negligible.

Given immaterial amounts, the Company does not recognise interest income as a separate item, but discloses it under finance income.

Other gains and losses on financial assets recognised in profit or loss, including foreign exchange gains and losses, are presented as finance income or costs.

A financial asset is measured at fair value through other comprehensive income if both of the following conditions are met:

- the financial asset is held within a business model whose objective is both to receive contractual cash flows and to sell the financial asset,
- the terms of contract for the financial asset give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding.

Interest income, impairment gains and losses, and foreign exchange gains and losses on such assets are calculated and recognised in profit or loss in the same manner as for financial assets measured at amortised cost. Other changes in the fair value of these assets are recognised through other comprehensive income. When a financial asset measured at fair value through other comprehensive income is derecognised, the cumulative gains or losses previously recognised in other comprehensive income are reclassified from equity to profit or loss.

In the reporting period, the Company did not hold any financial assets designated as measured at fair value through other comprehensive income.

A financial asset is measured at fair value through profit or loss if it does not meet the criteria to be measured at amortised cost or at fair value through other comprehensive income and is not an equity instrument designated at initial recognition to be measured at fair value through other comprehensive



income. The Company includes in this category also financial assets designated on initial recognition as measured at fair value through profit or loss because they meet the criteria specified in IFRS 9.

In the reporting period, the Company did not hold any financial assets designated as measured at fair value through other comprehensive income.

Financial assets classified as measured at amortised cost and contract assets, due to the business model and the nature of the cash flows associated with them, are assessed at each reporting date to recognise expected credit losses, irrespective of whether there is any indication of impairment. The method of making this assessment and estimating allowances for expected credit losses varies depending on the class of financial assets:

- for trade receivables and contract assets, the Company applies a practical expedient and measures the allowance for expected credit losses at an amount equal to the expected credit losses over the life of the instrument. Allowances are estimated by counterparty and have been grouped based on the number of days past due. Allowances are estimated based mainly on historical data on days past due and an analysis of days past due and actual payments over the last four years, taking into account available information relating to the future. The Company has assumed that the risk increases significantly when the time past due exceeds 60 days. The Company has assumed that a default occurs when the time past due has reached 90 days.
- for cash, the Company applies a practical expedient and measures allowances for expected credit losses at an amount equal to the expected credit losses over the life of the instrument. The estimation is made on the basis of the assessment of risk of credit loss based on the available information on credit ratings of the banks at which the Company holds cash. If a rating falls below BBB(-), the Company assesses the degree of uncertainty and its impact on the likelihood of credit losses occurring.

Cash and cash equivalents

Cash consists of cash in bank accounts, demand deposits and bank deposits with a maturity of up to three months. Cash equivalents are short-term, highly liquid investments readily convertible into specific amounts of cash and subject to insignificant risk of changes in value.

Prepayments and accrued income

'Prepayments and accrued income' includes prepaid expenses which in whole or in part relate to future income and meet the definition of assets in accordance with IFRS.

Equity

Equity disclosed in equity and liabilities comprises share capital, share premium, other components of equity and retained earnings consisting of profit (loss) from prior years and net profit (loss) for the current year.

Share capital is recognised at the amount specified in the Company's articles of association and recorded entered in the court register. If shares are taken up at a price higher than the par value, the surplus is recognised in other components of equity as 'reserve capital'. Under 'Other components of equity', the Company recognises profit for the period which, pursuant to a resolution of the shareholders, has been allocated to other components of equity.

The line item 'Incentive scheme' in other components of equity includes equity from measurement of the incentive scheme in accordance with International Financial Reporting Standard 2 Share-based Payments ("IFRS 2").

Dividend payment

Dividends are recognised when the parent's shareholders' rights to receive dividends are established.



Financial liabilities

Financial liabilities other than hedging derivatives are reported in the following line items in the statement of financial position:

- trade payables (including contingent consideration recognised by the acquirer in a business combination to which IFRS 3 applies),
- borrowings and other debt instruments,
- contract liabilities,
- and other liabilities.

At the date of acquisition, the Company measures financial liabilities at fair value, i.e. most often at the fair value of the amount received. The Company includes transaction costs in the initial measurement of all financial liabilities, except for the category of liabilities measured at fair value through profit or loss.

Following initial recognition, financial liabilities are measured at amortised cost using the effective interest rate method, except for financial liabilities held for trading or designated as measured at fair value through profit or loss.

In the reporting period the Company did not have any financial liabilities measured at fair value through profit or loss.

Short-term trade payables are measured at amounts due to be paid, as the effect of discounting future outflows would be negligible.

Provisions

Provisions for liabilities are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits of the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The estimated amount of provision corresponds to the probable expenditure that the Company will incur to settle the liability. If it is not possible to make a reliable estimate of the liability, a provision is not recognised. No provisions are recognised for future operating losses.

Employee benefits

With respect to employee benefits, the Company is not a party to any wage agreements or collective bargaining agreements. The Company does not operate pension plans managed directly by the Company or by external fund managers. Employee benefit expense comprises wages payable in accordance with the terms of employment contracts entered into with individual employees. Employee benefit obligations are measured at the amount of undiscounted short-term benefits that are expected to be paid in exchange for services rendered. This amount is recognised as an obligation after deduction of all amounts already paid. The cost of accumulated paid absences is measured at the amount of the benefit expected to be paid and is recognised in the period in which the employee becomes entitled to receive the benefit.

The Company operated a long-term incentive scheme under which members of the key management personnel received a certain number of shares provided they met the criterion of continued employment at the Company. The fair value of services provided by members of the key management in exchange for the equity instruments is recognised as employee benefit expense in correspondence to other components of equity over the vesting period, in accordance with IFRS 2.

Grants

Grants are recognised in accordance with International Accounting Standard 20 Accounting for Government Grants and Disclosure of Government Assistance (IAS 20). Grants are recognised if and only if there is reasonable assurance that the Company will meet the grant conditions and that the grant will be received. The grant is accounted for in the same way whether it has been received in cash or in the form of a reduction in public liabilities. If a grant relates to a specific cost item, it is recognised as income (or as a reduction of expense) in a manner commensurate with the costs the grant is intended to compensate.



Grants are accounted for in accordance with the income approach under which a grant is recognised as income in a systematic manner over the periods during which the Company recognises the relevant expenses expected to be covered by the grant. Grants relating to costs are recognised in profit or loss in the same period as the corresponding expenses. Grants relating to depreciable assets are recognised in profit or loss in the period in which the depreciation/amortisation expense on those assets is recognised on a pro rata basis.

Significant judgements and assumptions

Preparation of financial statements requires that the Management Board of the Company makes certain estimates and assumptions that are reflected in the financial statements and in the notes to the financial statements.

Accounting estimates and judgements are based on past experience and other factors, including forward-looking statements which appear reasonable under the circumstances.

Although the assumptions and estimates used are based on the Management Board's best knowledge of current operations and events, actual results may differ from those projected. Estimates and the underlying assumptions are subject to verification. A change in accounting estimate is recognised in the period in which the estimate is changed or in current and future periods if the change concerns both the current period and future periods.

Below are presented the principal judgements which the Management Board of the parent made in the process of applying the Company's accounting policies and which have the most significant effect on the amounts recognised in these financial statements.

Revenue recognition estimates

A revenue estimate is the amount of consideration to which the Company expects to be entitled in exchange for the transfer of promised goods, less any applicable value added tax and an estimate of the cost of delivering the promised goods or services. This significant estimate results from the fact that as at each reporting date the Company determines the planned contract revenue and the estimated progress of works, which is measured based on the actual contract costs incurred cumulatively until the reporting date against the total budget of costs necessary to be incurred in order to fulfil the Company's performance obligations. The Company estimates the amount of variable consideration (possible bonuses) using the most-likely-amount method. With respect to the stage of completion, a significant estimate relates to the budget of costs necessary to be incurred by the Company to fulfil its performance obligations.

The Management Board updates the projected results of a contract gradually, based on the best knowledge of costs necessary to be incurred, to reflect milestones added to the contract. As the contract budget increases to include further milestones, the planned contract revenue and the corresponding costs are updated and increased. The Company updates the contract budget gradually, based on the knowledge gained. Changes in the cost estimates are reflected in the change in the final margin of the contract.

For more information on recognition of revenue and related estimates, see description of the accounting policies and Note 3.

Professional judgement on development work

With respect to capitalised expenditure constituting an intangible asset in the form of game elements, as at the end of each financial year the Company confirmed that:

- the expenditure was identified and measured correctly,
- it was possible to complete the game components in terms of their financing due to their low value compared to the total development work carried out,
- it was technically feasible to complete the game components due to the limited scope of the work involved compared to the entire development work carried out,
- the games and game components would be completed and marketed as separate licences,



- the games and game components were marketed as game licences,
- the games and game components generated economic benefits in the form of profits from the sale of the game licences.

The criteria of potential future economic benefits and the condition of sufficient funds are deemed by the Management Board to have been met based on analyses of the market and of the Company's financial condition.

Impairment of assets

Intangible assets and property, plant and equipment

At each reporting date, the Company reviews the net value of intangible assets and property, plant and equipment in order to determine whether there are any indications of impairment.

Development work in progress is, however, tested for impairment at each reporting date, regardless of whether there are any indications of impairment.

When assessing whether there is any indication that an asset may be impaired, the Company analyses at least the following criteria:

Indications based on external sources of information:

- there are observable indications that the asset's market value has decreased during the period significantly more than would otherwise be expected as a result of the passage of time or normal use,
- significant changes with an adverse effect on the entity have taken place during the period, or will take place in the near future, in the technological, market, economic or legal environment in which the entity operates or in the markets to which the asset is dedicated,
- market interest rates or other market rates of return on investments have increased during the period, and it is probable that this increase will affect the discount rate used to calculate the asset's value in use and decrease the asset's recoverable amount materially,
- the carrying amount of the reporting entity's net assets is greater than their market capitalisation.

Indications based on internal sources of information:

- evidence is available that the asset has become obsolete or physically damaged,
- significant changes in the extent to which, or manner in which, the asset is used or is expected to be used have taken place during the period, or are expected to take place in the near future, and the changes have had or will have a material adverse effect on the entity. Such changes include the asset becoming idle, plans to discontinue or restructure the operation to which the asset belongs, or plans to dispose of the asset before the previously expected date, and reassessment of the useful life of the asset from indefinite to finite.

Where such indications are identified, the recoverable amount of the asset is estimated in order to determine the potential impairment loss. If an asset does not generate cash flows that are largely independent of cash flows generated by other assets, the analysis is performed for the group of cash flow generating assets to which the asset belongs.

The recoverable amount is the higher of fair value less costs to sell and value in use. The latter is the present value of estimated future cash flows, discounted using a discount rate reflecting the current market time value of money and the risks specific to the asset.

If the recoverable amount is lower than the net carrying amount of an asset (or group of assets), the carrying amount is reduced to the recoverable amount. An impairment loss is recognised as cost in the period in which it occurred.



Where an impairment loss subsequently reverses, the net carrying amount of an asset (or group of assets) is increased to the revised estimate of its recoverable amount, but so that the increased net carrying amount does not exceed the net carrying amount that would have been determined if no impairment loss had been recognised for the asset in prior years. Reversal of impairment is recognised as income.

Financial assets

In accordance with IFRS 9, the Company recognises an allowance for expected credit losses on financial assets (ECL model).

With respect to trade receivables and contract assets, the Company applies a simplified approach, whereby it recognises a lifetime expected credit loss (lifetime ECL) allowance for such assets, regardless of the analysis of changes in the related credit risk.

For other receivables, the Company recognises a 12-month expected credit loss (12M ECL) allowance if the credit risk for the asset has remained low or has not increased significantly since its initial recognition, or a lifetime ECL allowance if the credit risk for the asset has increased significantly since its initial recognition.

Change in the expected credit losses on trade and other receivables is presented in Note 20.

Useful life of intangible assets and property, plant and equipment

The Management Board of the Company determines the estimated useful lives and, as a result, the amortisation rates for the amounts of development costs capitalised under intangible assets. Such estimates are based on the expected useful life of these assets. In the case of development expenditure for which it is possible to determine reliable estimates of the volume and amount of sales, the Company amortises the expenditure amount in accordance with the consumption of economic benefits that are related to the number of units sold.

The useful life of the graphics engines is estimated based on the planned use of the engines in the current game development projects.

The amortisation rates may change if circumstances occur that cause a change in the expected useful life (e.g., technological changes, retirement/decommissioning, etc.). As a result, the amortisation expense and net carrying amounts of the capitalised intangible assets will change.

The useful lives are reviewed annually and adjusted if the currently estimated useful life differs from the previously estimated. Such changes in accounting estimates are recognised prospectively.

Depreciation rates are determined based on the expected useful lives of property, plant and equipment.

Deferred tax assets and deferred tax liabilities

Deferred tax assets and deferred tax liabilities are measured at tax rates that, according to the available forecasts, will be applied at the time of realisation of the asset or derecognition of the liability, based on tax laws that were enacted or substantively enacted by the end of the reporting period. The probability of realising a deferred tax assets against future taxable profit is determined in the context of the Company's plans.

As the Management Board of the Company estimated that no taxable income is expected to be generated in subsequent reporting periods from activities excluded from the IP Box tax relief, the Management Board, acting in accordance with the principles of prudent valuation, elected to not recognise the asset as at December 31st 2021. The amount of the unrecognised asset was approximately PLN 2,132 thousand (December 31st 2020: approximately PLN 1,450 thousand).

Uncertainty over income tax treatments

Tax regulations in force in Poland are subject to frequent changes, resulting in significant differences in their interpretation and substantial doubts in their application. The tax authorities have control



instruments enabling them to verify the tax bases (in most cases for the preceding five financial years) and to impose penalties and fines.

As of July 15th 2016, the Tax Legislation also takes into account the provisions of the General Anti-Abuse Rule (“GAAR”), which is intended to prevent the creation and use of artificial legal structures to avoid tax. The GAAR should be applied both with respect to transactions made after its effective date and with respect to transactions which were made before its effective date in the case of which tax benefits continued or still continue after that date.

As a result, the determination of tax liabilities, deferred tax assets and deferred tax liabilities may require significant judgements, including with respect to transactions that have already occurred, and the amounts presented and disclosed in the financial statements may change in the future as a result of an audit by tax authorities.

Given the materiality of and uncertainty as to the tax settlements, the Company obtained a private letter ruling of April 30th 2020, according to which the Company has been using the IP Box tax relief in its corporate income tax settlements since 2019.

Incentive scheme

Following the issue of subscription warrants by the Company, it has been recognising and measuring warrants in accordance with IFRS 2. The fair value of equity instruments granted is determined at the measurement date based on the market prices of Company shares. The Company measures warrants until they are settled. Any change in their value is disclosed in the Company's profit or loss. For more information on the incentive scheme, see Note 23.

Leases

The implementation of IFRS 16 requires certain estimates and calculations that affect the measurement of finance lease liabilities and right-of-use assets. These include, but are not limited to:

- determination of the lease term,
- determination of the interest rate used to discount future cash flows.

In determining the lease term, the Company determines the enforceability period of a contract. A lease ceases to be enforceable when both the lessee and the lessor have the right to terminate the contract without the need to obtain the other party's authorisation and without incurring penalties greater than insignificant. By contrast, where either party – in its professional judgement – will incur a material termination penalty (broadly construed), the Company defines the lease term as reasonably certain (i.e. the period for which it can be assumed with reasonable certainty that the contract will continue).

Depending on contract duration, the Company applied interest rates used to discount future cash flows, of 2.4-4.6%. For a detailed description of the estimates, see Note 16.



Amendments to International Financial Reporting Standards

Amendments to standards and interpretations applied by the Company as of 2021

New or revised standards and interpretations effective as of January 1st 2021 and their effect on the Company's financial statements are presented below.

▪ Amendment to IFRS 16 Leases

In connection with the COVID-19 pandemic, the IASB has introduced a practical expedient whereby a lessee may elect to not assess whether a rent concession that meets the conditions set out in the standard is a 'lease modification' within the meaning of IFRS 16. Rent concessions are eligible for the practical expedient if the following criteria are met:

- the total consideration for the lease after the grant of the concession is substantially the same, or less than, the consideration for the lease immediately preceding the grant of the concession;
- the concession affects only lease payments originally due on or before June 30th 2021 (increased payments may be payable after that date though);
- there is no substantive change to the other terms and conditions of the lease.

In 2021, the IASB changed the due date specified in the second criterion for June 30th 2022.

The Company did not apply the expedient provided for in the standard.

▪ Amendments to IFRS 9, IAS 39, IFRS 7, IFRS 4, IFRS 16

In connection with the reform of the reference interest rates (WIBOR, LIBOR, etc.), the IASB has introduced further changes to the accounting principles for financial instruments:

- Where measured at amortised cost, changes in estimated cash flows resulting directly from the reform of the IBOR are treated as changes in the variable interest rate and thus without recognising the result;
- It is not necessary to terminate the hedging relationship if the only change is the effects of the IBOR reform and the other criteria for applying hedge accounting are met. The amendment governs how an alternative rate should be included in a hedging relationship;
- The entity is required to disclose information about the risks arising from the reform and about how it manages the transition to alternative reference rates.

The amendment is effective for annual periods beginning on or after January 1st 2021 and has not affected the Company's financial statements.

The standards and interpretations which are effective as published by the IASB, but which have not been endorsed by the European Union, are listed below in the section devoted to standards and interpretations which are not yet effective.

Early application of standards or interpretations

In these financial statements the Company has not opted for early application of any standard or interpretation.

Published standards and interpretations that are not effective for periods beginning on January 1st 2021 and their impact on the Company's financial statements

As at the date of issue of these financial statements, the following new or amended standards and interpretations effective for annual periods subsequent to 2021 were published. The list also includes amendments, standards and interpretations published but not yet endorsed by the European Union.



▪ **New IFRS 17 Insurance Contracts**

The new standard governs recognition, measurement, presentation and disclosure of insurance and reinsurance contracts. The standard replaces IFRS 4.

The Company estimates that the new standard will not affect its financial statements as the Company does not conduct insurance business.

The standard is effective for annual periods beginning on or after January 1st 2023.

▪ **Amendment to IAS 1 Presentation of Financial Statements**

The IASB clarified the rules for classifying liabilities as non-current or current liabilities primarily in two aspects:

- it was clarified that the classification depends on the rights of the entity as at the reporting date,
- the management's intention to accelerate or delay payment of the obligation is not to be taken into account.

The amendments are effective for annual periods beginning on or after January 1st 2023.

As the Company already applies principles consistent with the amended standard, the amendment will not affect its financial statements.

▪ **Amendments to IFRS 1, IFRS 9, and illustrative examples to IFRS 16, IAS 41 as part of Annual Improvements 2018–2020:**

- IFRS 1: additional exemption regarding the determination of cumulative exchange differences from consolidation;
- IFRS 9: (1) with the 10% test to determine whether the modification should result in the removal of a liability, only the charges that are exchanged between the debtor and the creditor should be taken into account; (2) it was clarified that the fees incurred when a liability is removed are recognised in profit or loss and, where the liability is not removed, they should be added to the amount of the liability;
- IFRS 16: the issue of the lessor's incentive to pay the lessee's fit-out costs was removed from Example 13 as it had raised interpretation doubts;
- IAS 41: the prohibition to recognise tax flows in the measurement of biological assets was deleted.

The amendments are effective for annual periods beginning on or after January 1st 2022. The Company has not completed its analysis of their impact on the financial statements.

▪ **Amendment to IAS 16 Property, Plant and Equipment**

It was clarified that production performed as part of the testing of an item of property, plant and equipment prior to the use of the asset should be recognised as (1) inventory under IAS 2 and (2) income when the products are sold. The Company continues to analyse the effect of the amendment on its financial statements.

The standard is effective for annual periods beginning on or after January 1st 2022.

▪ **Amendments to IAS 37 Provisions, Contingent Liabilities and Contingent Assets**

It was clarified that the cost of fulfilling onerous contracts includes incremental costs (e.g. labour costs) and an allocated portion of other costs directly related to the cost of meeting the obligation, such as depreciation. The Company continues to analyse the effect of the amendment on its financial statements.

The standard is effective for annual periods beginning on or after January 1st 2022.



▪ **Amendments to IFRS 3 Business Combinations**

References to the definition of liabilities in the conceptual assumptions and definition of contingent liabilities in IAS 37 were clarified. The Company continues to analyse the effect of the amendment on its financial statements.

The standard is effective for annual periods beginning on or after January 1st 2022.

▪ **Amendment to IAS 1 Presentation of Financial Statements**

The IASB clarified what accounting policy information is material and therefore requires disclosure in the financial statements. The standard is focused on adjusting disclosures to the entity's individual circumstances. The IASB cautions against the copy-pasting of standardized provisions from IFRS and considers the basis for measurement of financial instruments to be material information. The Company continues to analyse the effect of the amendment on its financial statements.

The amendment is effective for annual periods beginning on or after January 1st 2023.

▪ **Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors**

The IASB introduced a new definition of an accounting estimate in the standard: Accounting estimates are monetary amounts in the financial statements that are subject to measurement uncertainty. The Company continues to analyse the effect of the amendment on its financial statements.

The amendment is effective for annual periods beginning on or after January 1st 2023.

▪ **Amendment to IFRS 16 Leases**

In 2020, the IASB published a practical expedient for lessees receiving COVID-19-related rent concessions. One of the criteria for applying the expedient was that the concession could only affect payments due on or before June 30th 2021. The expedient has since been amended to apply to rent concessions affecting payments due on or before June 30th 2022. The Company does not intend to use the expedient.

The amendment is effective for annual periods beginning on or after April 1st 2021 (with an early application option).

▪ **Amendments to IAS 12 Income Taxes**

The IASB introduced a rule whereby if a transaction gives rise to equal amounts of taxable and deductible temporary differences, the entity is required to recognise deferred tax assets and liabilities even if the transaction is not a business combination or does not affect the entity's accounting or taxable result. This means deferred tax assets and liabilities need to be recognised when, for instance, taxable and deductible temporary differences arise in equal amounts in connection with a lease (a separate temporary difference on the lease liability and on the right-of-use asset) or with restoration liabilities. No amendment was made to offsetting deferred tax assets and liabilities where current tax assets and liabilities are offset. The Company continues to analyse the effect of the amendment on its financial statements.

The amendment is effective for annual periods beginning on or after January 1st 2023.

▪ **Amendments to IFRS 17 Insurance Contracts**

The IASB introduced a new transition option concerning comparative information for entities that are simultaneously adopting IFRS 17 and IFRS 9 in order to reduce potential accounting mismatches due to differences between those standards. The Company does not expect the amendment to have an effect on its financial statements because the Company does not conduct any insurance business.

The amendment is effective for annual periods beginning on or after January 1st 2023.

The Company intends to implement the above regulations within the timeframes prescribed for their application by the standards or interpretations.



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3. Revenue and operating segments

In distinguishing operating segments, the Management Board of the Company is guided by the type of income generated from development of video games. The Group develops video games under contracts, but also has its own titles.

The Company divides its operations into four operating segments:

- contract development of video games (“development segment”),
- copyrights to developed games (royalties) (“copyrights segment”),
- self-publishing activities.
- other activities.

In the 12 months ended December 31st 2021 and December 31st 2020, the development segment generated revenue from contract development of a video game for an external publisher. In 2021, the Company produced games under contract with two external publishers. Developing games under contracts with third-party publishers ensures that the Company, which has only recently commenced publishing activities and is yet to publish its first video game, is able to finance the game development process. In 2021, the consideration received from a significant trading partner accounted for more than 80% of total revenue. There were no other trading partners whose share in the revenue of the Company would exceed 15%.

In accordance with the development and publishing agreement signed on February 16th 2016 between the Company and Square Enix Limited to develop *Outriders*, after the game was developed and launched on April 1st 2021, the Company is entitled to receive royalties if specific proceeds (as defined in the agreement) from its sales ensure that the publisher recovers costs incurred in connection with the development, promotion and distribution of the game. This means the amount of the royalties is directly linked to and represents a percentage of the profit earned on the sale of the game.

The Company received no royalties from the publisher for the period to December 31st 2021, which means that as at the reporting date net proceeds from the sale of *Outriders* were insufficient to recover the costs and expenses incurred by the publisher to develop, distribute and promote the title. This was confirmed by the royalty statement for the fourth quarter of 2021, received by the Company from the publisher. There can be no assurance that net proceeds from the sale of *Outriders* in future periods will be sufficient for the publisher to recover the costs incurred and to pay royalties to the Company.

Immediately upon receipt of a royalty statement from the publisher confirming the Company’s right to receive a specific amount of royalties or upon receipt of royalties by the Company, the Company will announce it in the form of a current report pursuant to Article 17 of Regulation (EU) 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse (market abuse regulation).

The **copyrights segment** included revenue from royalties for previously developed games.

The Company’s business model is based on long-term partnerships with publishers to develop large-budget video games in exchange for a consideration received from the publisher for the progress in the game development work (milestone payments). Also, after a game is published, that is after it is released and launched by the publisher, the Company is entitled to a share of profits from the sale of the game (royalties), its amount depending on the profit earned by the publisher. This model provides the Company with financial liquidity through constant cash flows from publishers and allows the Group to earn a profit margin independent of the achieved sales volumes as early as at the development stage, while also enabling the Company to share in the commercial success of the game once it is published.

In this segment, the Company classifies outlays as well as future income and expenses related to the development of video games that it plans to **self-publish** in the future.



Unlike in the contract development segment, under the self-publishing model the Company carries out projects as a publisher, financing them with own funds and using own newly created intellectual property that it will retain title to.

The **'Other activities'** segment included income earned by the Company from related parties. The income comprises:

- fees for the use of the People Can Fly trademark to which the Company holds rights by People Can Fly UK Ltd. of the United Kingdom, People Can Fly U. S LLC of the United States and People Can Fly Canada Inc. of Canada.
- fee the performance bond provided to People Can Fly U.S. LLC,
- fees for the use by People Can Fly U.S. LLC of PCF Framework, a software system developed by the Company, which is an overlay for the Unreal Engine graphics engine used to facilitate and optimise work on development of video games.

Financial results of the operating segments are based on internal data periodically reviewed by the Management Board. The Management Board analyses results of the operating segments at the level of operating profit (loss). The Company analyses revenue for the above three segments, and no other analyses are performed.

	Contract development of video games	Copyrights segment	Other	Total
Jan 1–Dec 31 2021				
Region				
Europe	91,566	36	4	91,606
Other countries	5,195	1,840	9,184	16,219
Total revenue	96,761	1,876	9,188	107,825
Product line				
Games	96,761	1,876	-	98,637
Other	-	-	9,188	9,188
Total revenue	96,761	1,876	9,188	107,825
Timing of transfer of goods/services				
At a point in time	-	1,876	9,188	11,064
Over time	96,761	-	-	96,761
Total revenue	96,761	1,876	9,188	107,825
Jan 1 – Dec 31 2020				
Region				
Europe	76,203	12	4	76,219
Other countries	1,727	3,663	1,919	7,309
Total revenue	77,930	3,675	1,923	83,528
Product line				
Games	77,930	3,675	-	81,605
Other	-	-	1,923	1,923
Total revenue	77,930	3,675	1,923	83,528
Timing of transfer of goods/services				
At a point in time	-	3,675	1,923	5,598
Over time	77,930	-	-	77,930
Total revenue	77,930	3,675	1,923	83,528

Revenue, profit or loss, material non-monetary items and assets of the operating segments are presented below.



	Contract development of video games	Copyrights segment	Self-publishing segment	Other	Total
Jan 1–Dec 31 2021					
Revenue from external customers	96,761	1,876	-	9,188	107,825
Total revenue	96,761	1,876	-	9,188	107,825
Segment's operating profit (loss)	30,112	1,659	-	9,188	40,959
Other information					
Amortisation and depreciation expense	7,078	218	-	-	7,296
Segment's assets	251,944	42	602	4,289	256,877
Segment's expenditure on property, plant and equipment and intangible assets	5,248	-	602	4,289	10,139
Jan 1 – Dec 31 2020					
Revenue from external customers	77,930	3,675	-	1,923	83,528
Total revenue	77,930	3,675	-	1,923	83,528
Segment's operating profit (loss)	24,854	3,172	-	1,923	29,949
Other information					
Amortisation and depreciation expense	5,378	503	-	-	5,881
Segment's assets	90,923	260	-	-	91,183
Segment's expenditure on property, plant and equipment and intangible assets	4,409	-	-	-	4,409

Reconciliation of total revenue, profit or loss, assets and liabilities of the operating segments to the corresponding items of the Company's financial statements:

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Segments' revenue		
Total revenue of operating segments	107,825	83,528
Revenue	107,825	83,528
Segments' profit or loss		
Segments' operating profit (loss)	40,959	29,948
Operating profit (loss)	40,959	29,948
Finance income	3,371	1,471
Finance costs (-)	(431)	(401)
Profit (loss) before tax	43,899	31,018
Segments' assets		
Total assets of operating segments	256,877	91,183
Total assets	256,877	91,183

Business risk

The Company uses own funds to finance video game development projects carried out under the self-publishing model. This entails a liquidity risk, as self-published games do not generate revenue prior to their commercialisation, and the amount of such revenue depends directly on sales volumes. This means that the Company bears the risk of such games' commercial failure.



The Company mitigates this risk through business diversification consisting in contract development of video games for third-party publishers. Contract development projects provide the Group with a steady stream of revenue from publishers and allow it to earn a margin already at the game development stage, independently of the project's future commercial performance.

4. Intangible assets

Intangible assets used by the Company include patents and licences, software, self-generated development work and other intangible assets. Intangible assets which had not been accepted for use by the reporting date is presented as 'Development work in progress'.

	Patents, licenses and software	Development expenditure	Development work in progress	Total
Jan 1–Dec 31 2021				
Net carrying amount as at Jan 1 2021	2,240	261	85	2,586
Increase (purchase, construction, lease)	2,661	-	4,890	7,551
Decrease (disposal, retirement) (-)	-	-	(85)	(85)
Amortisation (-)	(2,674)	(219)	-	(2,893)
Net carrying amount as at Dec 31 2021	2,227	42	4,890	7,159
Jan 1 – Dec 31 2020				
Net carrying amount as at Jan 1 2020	3,328	764	85	4,177
Increase (purchase, construction, lease)	1,450	-	-	1,450
Decrease (disposal, retirement) (-)	(911)	-	-	(911)
Amortisation (-)	(1,627)	(503)	-	(2,130)
Net carrying amount as at Dec 31 2020	2,240	261	85	2,586

In terms of the carrying amount, the most significant item of patents, licences and software is a licence for the Unreal Engine game engine whose total carrying amount was PLN 1,139 thousand as at December 31st 2021 and PLN 1,472 thousand as at December 31st 2020. The amortisation period from initial recognition was estimated at 10 years. The useful life of the graphics engine is estimated based on the Management Board's knowledge and the planned use of the engine in the current game development projects. As at December 31st 2021, the engine was used to develop games.

The line item 'Development work in progress' includes expenditure on development work which, as at the reporting date, has not been completed and accepted for use. As at December 31st 2021, the key components of development work in progress were:

- development of new games to be self-published (see Note 32 for details),
- further development of the PCF Framework (see Note 32 for details).

With respect to capitalised expenditure constituting an intangible asset in the form of game elements, as at the end of each financial year the Company confirmed that:

- the expenditure was identified and measured correctly,
- it was possible to complete the game components in terms of their financing due to their low value compared to the total development work carried out,
- it was technically feasible to complete the game components due to the limited scope of the work involved compared to the entire development work carried out,
- the games and game components would be completed and marketed as separate licences,
- the games and game components were marketed as game licences,
- the games and game components generated economic benefits in the form of profits from the sale of the game licences.

The Company does not hold any assets with indefinite useful lives.



Amortisation of intangible assets is disclosed in the statement of profit or loss in the following line items:

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Cost of sales	551	346
General and administrative expenses	2,342	1,784
Total amortisation of intangible assets	2,893	2,130

As at each reporting date, the Company analysed indications of impairment of intangible assets. No indication of a need to test the assets for impairment was identified.

Despite that, the Company, in view of the requirement to carry out impairment testing at least once a year, tested development work in progress for impairment. As a result, an impairment loss of PLN 85 thousand was recognised.

As at December 31st 2021 or December 31st 2020, there were no contracts or agreements which would result in commitments or obligations due to acquisition of intangible assets.

5. Property, plant and equipment

	Buildings and structures	Plant and equipment	Other property, plant and equipment	Total
Jan 1–Dec 31 2021				
Net carrying amount as at Jan 1 2021	2,067	643	150	2,860
Increase (purchase, construction)	-	2,448	140	2,587
Depreciation (-)	(498)	(812)	(74)	(1,383)
Net carrying amount as at Dec 31 2021	1,569	2,279	216	4,064
Jan 1 – Dec 31 2020				
Net carrying amount as at Jan 1 2020	-	1,123	69	1,192
Increase (purchase, construction)	2,456	345	159	2,960
Depreciation (-)	(389)	(825)	(78)	(1,292)
Net carrying amount as at Dec 31 2020	2,067	643	150	2,860

Depreciation of property, plant and equipment is included as expense in the following items of the statement of profit or loss:

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
General and administrative expenses	1,383	1,292
Total depreciation of property, plant and equipment	1,383	1,292

As at each reporting date, the Company analysed indications of impairment of property, plant and equipment. No indication of a need to test the assets for impairment were identified as at December 31st 2021 and December 31st 2020.

As at December 31st 2021 and December 31st 2020, there were no contracts or agreements which would result in commitments or obligations due to acquisition of property, plant or equipment.



6. Right-of-use assets

	Buildings and structures	Plant and equipment	Other property, plant and equipment	Total
Jan 1–Dec 31 2021				
Net carrying amount as at Jan 1 2021	8,666	648	829	10,143
Increases (leases)	4,680	-	-	4,680
Depreciation (-)	(2,346)	(481)	(192)	(3,019)
Net carrying amount as at Dec 31 2021	11,000	167	637	11,804
Jan 1 – Dec 31 2020				
Net carrying amount as at Jan 1 2020	874	113	-	987
Increases (leases)	9,815	850	956	11,621
Depreciation (-)	(2,023)	(315)	(127)	(2,465)
Net carrying amount as at Dec 31 2020	8,666	648	829	10,143

'Buildings and structures' includes a right-of-use asset recognised on account of the following office space lease contracts:

- lease contract for office space in Warsaw,
- lease contract for office space in Rzeszów,
- lease contract for office space in Łódź.

Under 'Machinery and equipment' the Company presents operating leases of hardware, and under 'Other property, plant and equipment' – leases of office equipment.

Material changes that occurred in the 12 months ended December 31st 2021:

- The Company signed a lease for additional office space in the SPARK building, where the Company's registered office is located, and extended the existing lease of the Company's Warsaw office (until July 2027).



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7. Investments in subsidiaries

The Company holds shares in subsidiaries. The table below presents the holdings of the shares.

Subsidiary	Place of business and country of registration	Principal business	Ownership interest		Share capital of subsidiary	
			Dec 31 2021	Dec 31 2020	Dec 31 2021	Dec 31 2020
People Can Fly UK Limited	Gateshead, United Kingdom	development of video games	100%	100%	51	51
People Can Fly Canada Inc.	Montreal, Canada	development of video games	100%	100%	30	30
People Can Fly U.S., LLC	New York, USA	development of video games	100%	100%	9,630	7,782
Game On Creative Inc.	Montreal, Canada	development of video games	100%	-	25,685	-
Incuvo S.A.	Katowice, Poland	development of video games	50.01%	-	20,325	-

PCF Group S.A. has established foreign subsidiaries. People Can Fly UK Limited was incorporated on November 14th 2016, People Can Fly U. S. LLC – on April 4th 2017, and People Can Fly Canada Inc. – on August 24th 2017. On April 6th 2021 People Can Fly U.S., LLC established the subsidiary People Can Fly Chicago LLC, which it wholly-owns.

On April 27th 2021, PCF Group S.A. acquired all shares in Game On Creative Inc. and thus all voting rights at its general meeting. On December 13th 2021 the Company acquired a 50.01% ownership interest in Incuvo S.A.; the acquired shares represent 50.01% of the total voting rights at the general meeting of the acquiree, which holds a 87% ownership interest in Spectral Applications sp. z o.o. and 87% of the total voting rights at its general meeting.

	Dec 31 2021	Dec 31 2020
Change in investments in subsidiaries		
As at beginning of period:	7,862	2,036
Increases:	47,859	5,826
Share capital increase at People Can Fly U.S. LLC	1,849	5,826
Acquisition of all shares in Game On Creative Inc.	25,685	-
Acquisition of a 50.01% interest in Incuvo S.A.	20,325	-
As at end of period:	55,721	7,862

Share capital increase at People Can Fly U.S. LLC

On February 12th 2020, June 16th 2020 and July 24th 2020, the share capital of People Can Fly U. S. LLC was increased, each time by USD 500 thousand (total: USD 1 500 thousand). The capital increase was paid for in cash by the Company, the sole shareholder in People Can Fly U.S. The proceeds were used to finance the working capital of People Can Fly U.S., LLC.

On February 10th 2021, the share capital of People Can Fly U.S., LLC was increased by USD 500 thousand. The capital increase was paid for in cash by the Company, the sole shareholder in People Can Fly U.S. The proceeds were used to finance the working capital of People Can Fly U.S., LLC.

Acquisition of Game On Creative Inc

On April 27th 2021, the Company acquired all shares in Game On Creative Inc. (“Game On”) from Game On’s shareholder, Fiducie Familiale Samuel Girardin 2020, a trust established for Samuel Girardin and related persons (“SG Trust”).

If Game On’s EBIDTA for the financial years 2021, 2022, 2023, 2024 and 2025 exceeds the threshold agreed on in the agreement, SG Trust will have the right to receive additional amounts for the sale of shares in Game On (earn-out) of 5% of EBIDTA determined by the parties for a given year.



The investment agreement also provided for SG Trust to reinvest all proceeds from the sale of shares in Game On in Series D shares in the Company.

The agreement for purchase of shares in Game On also provided for the seller to reinvest all proceeds from the sale of shares that company in shares in the Company. For the purposes of the reinvestment, the Company increased its share capital through the issue of 387,714 Series D ordinary bearer shares. The issue price for Series D Shares was set at PLN 29,369, or PLN 75.75 per share.

Acquisition of a 50.01% interest in Incuvo S.A.

On December 13th 2021, the Company entered into an agreement with OÜ Blite Fund (the seller) for the purchase by the Company of 7,143,900 shares in Incuvo S.A. of Katowice, listed in the NewConnect alternative trading system operated by the Warsaw Stock Exchange and representing 50.01% of Incuvo's share capital and 50.01% of total voting rights at its General Meeting.

Under the agreement, the total purchase price of the shares was PLN 19,996 thousand. In addition, the seller is entitled to receive from the Company an earn-out payment, the amount of which is to be calculated in accordance with the formula specified in the agreement.

The earn-out amount depends on:

- the amount of profit (i.e. sales less development costs and commissions charged by digital distribution platforms) earned by the Green Hell VR video game, which was developed and published by Incuvo, in the reference period specified in the agreement,
- the game's Metacritic score.

The maximum amount of earn-out will not exceed PLN 11,596 thousand.

8. Deferred tax assets and liabilities and income tax recognised in other comprehensive income

The effect of deferred tax assets and liabilities on the financial statements is presented below.

	Dec 31 2021	Dec 31 2020
Balance at beginning of period		
Deferred tax assets	2,443	744
Deferred tax liability	3,606	754
Net deferred tax at beginning of period	(1,163)	(10)
Changes in period recognised in:		
Profit or loss (+/-)	106	(1,153)
Net deferred tax at end of period, including:	(1,057)	(1,163)
Deferred tax assets	1,987	2,443
Deferred tax liability	3,044	3,606

As the Management Board of the Company estimated that no taxable income is expected to be generated in subsequent reporting periods from activities excluded from the IP Box tax relief, the Management Board, acting in accordance with the principles of prudent valuation, elected to not recognise the asset as at December 31st 2021 and December 31st 2020. The amount of the unrecognised asset was approximately PLN 2,132 thousand as at December 31st 2021 (December 31st 2020: approximately PLN 1,450 thousand).



Deferred tax assets:

Temporary differences	Balance at beginning of period	Change in period: profit or loss	Balance at end of period
As at Dec 31 2021			
Assets:			
Intangible assets	6	(6)	-
Trade receivables	20	(4)	16
Contract assets	437	(49)	388
Other assets	-	9	9
Liabilities:			
Provisions for employee benefit obligations	50	(43)	7
Other provisions	-	50	50
Trade payables	-	30	30
Other liabilities	1,930	(443)	1,487
Total	2,443	(456)	1,987
of which:			
Deferred tax assets at tax rate of 5%	875	(480)	395
Deferred tax assets at tax rate of 19%	1,568	24	1,592

Temporary differences	Balance at beginning of period	Change in period: profit or loss	Balance at end of period
As at Dec 31 2020			
Assets:			
Intangible assets	36	(30)	6
Property, plant and equipment	111	(111)	-
Trade receivables	1	19	20
Contract assets	371	66	437
Other assets	35	(35)	-
Liabilities:			
Employee benefit obligations	2	(2)	-
Provisions for employee benefit obligations	11	39	50
Other liabilities	177	1,753	1,930
Total	744	1,699	2,443
of which:			
Deferred tax assets at tax rate of 5%	410	465	875
Deferred tax assets at tax rate of 15%	2	(2)	-
Deferred tax assets at tax rate of 19%	332	1,236	1,568

Deferred tax liabilities:

Temporary differences	Balance at beginning of period	Change in period: profit or loss	Balance at end of period
As at Dec 31 2021			
Assets:			
Intangible assets	1	45	46
Property, plant and equipment	13	81	94
Right of use	1,828	(485)	1,343
Trade receivables	221	(89)	132
Contract assets	1,078	41	1,119
Other assets	125	184	309
Liabilities:			
Trade payables	7	(6)	1
Borrowings, other debt instruments	333	(333)	-
Total	3,606	(562)	3,044
of which:			
Deferred tax liability at tax rate of 5%	1,458	(224)	1,234
Deferred tax liability at tax rate of 15%	5	(5)	-
Deferred tax liability at tax rate of 19%	2,143	(333)	1,810



Temporary differences	Balance at beginning of period	Change in period: profit or loss	Balance at end of period
As at Dec 31 2020			
Assets:			
Intangible assets	152	(151)	1
Property, plant and equipment	40	(27)	13
Right of use	166	1,662	1,828
Trade receivables	107	114	221
Contract assets	289	789	1,078
Other assets	-	125	125
Liabilities:			
Trade payables	-	7	7
Borrowings, other debt instruments	-	333	333
Total	754	2,852	3,606
of which:			
Deferred tax liability at tax rate of 5%	336	1,122	1,458
Deffered tax liability at tax rate of 15%	5	-	5
Deferred tax liability at tax rate of 19%	413	1,730	2,143

9. Contract assets and liabilities

Contract assets

Video game developers which do not themselves conduct publishing activities carry out game development projects in partnership with third-party publishers. The terms and conditions of each such partnership are defined by a development and publishing agreement, whereby the Company commits to developing a game and delivering it to the publisher in accordance with the agreed schedule divided into milestones. The scope of a game development project carried out by the Company comprises all work necessary to create a finished product which is ready for sale by the publisher. Development and publishing agreements are framework agreements which tend to be supplemented, in keeping with the progress of game development work, with specific contracts between the parties in the form of content riders (or schedules). Each content rider defines the parties' rights and obligations with respect to a specific contracted game development milestone or group of such milestones, including, without limitation, deliverables and their completion dates and the amount and form of the consideration payable to the developer by the publisher. No consideration is usually paid until a particular milestone is achieved and accepted by the publisher. Upon receipt of a milestone acceptance notice from the publisher, the Company may invoice the publisher for the milestone.

In the financial statements, the Company recognises contract assets that represent the Company's right to consideration in exchange for goods or services transferred by the Company to a customer (publisher) if that right is subject to a condition other than the passage of time. Contract assets include in particular assets related to work that has been performed and delivered under development and publishing agreements but has not yet been invoiced as well as to revenue arising upon transfer of deliverables yet to be invoiced.

Conditions for (moment of) recognising contract assets and their reclassification to receivables

Contract assets

Recognition by the Company of contract assets arising under development and publishing agreements depends on the agreement's conformity with the five-step model under IFRS 15. Contract assets presented in the statement of financial position relate to development work performed by the Company by the reporting date and are estimated at the end of each reporting period (on the basis of the stage of contract completion). They are recognised upon completion of a relevant contracted video game development milestone.



Short-term receivables

The Company recognises a receivable if its right to consideration is unconditional. A right to consideration is unconditional if only the passage of time is required before payment of that consideration is due. Contract assets are reclassified to receivables when the Company becomes eligible to invoice the publisher, i.e. upon receipt of a milestone acceptance notice from the publisher.

Contract liabilities

Apart from working under development and publishing agreements, the Company also performs work as a subcontractor. Under subcontracts, the Company is obliged to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. The Company recognises a contract liability if the Company has invoiced the customer for more work than has actually been performed as at the reporting date.

The contract assets as at the end of the reporting periods are presented in the table below.

	Dec 31 2021	Dec 31 2020
Gross contract assets	22,385	21,577
Impairment of contract assets (-)	-	-
Contract assets	22,385	21,577

With respect to estimation of credit losses due to impairment, contract assets are governed by International Financial Reporting Standard 9 Financial Instruments ("IFRS 9"). The Company applies a practical expedient and measures allowances for expected credit losses at an amount equal to the expected credit losses over the life of the instrument. Impairment losses are estimated based mainly on historical data on days past due and a relationship between days past due and actual payments over the last four years, taking into account available information relating to the future.

The estimated amount of expected credit loss allowance for contract assets as at December 31st 2021 and as at December 31st 2020 was immaterial.

The key reasons for changes in contract assets in the reporting period are presented in the tables below.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Contract assets:		
Contract assets at beginning of period	21,577	5,787
Revenue taken to contract assets in period	91,908	76,204
Reclassification to trade receivables (-)	(91,100)	(60,414)
Contract assets at end of period	22,385	21,577

The Company did not incur capitalised costs of acquiring and performing contracts.

As the contract budget increases to include successive milestones, the planned contract revenue and the corresponding costs are updated and increased. The Company updates the contract budget gradually, based on the knowledge gained. The Management Board updates the projected results of a contract gradually, based on the best knowledge of costs necessary to be incurred, to reflect milestones added to the contract.



10. Trade and other receivables

The table below presents trade and other receivables disclosed by the Company under receivables and loans (see Note 15).

	Dec 31 2021	Dec 31 2020
Financial assets (IFRS 9):		
Trade receivables	24,684	4,188
Net trade receivables	24,684	4,188
Receivables on disposal of non-current assets	1,637	1,515
Retentions (security deposits) under contracts	956	102
Other receivables	5,922	4,296
Other net financial receivables	8,515	5,913
Financial receivables	33,199	10,101
Non-financial assets (non-IFRS 9):		
Taxes, social security and other receivables	-	1,663
Prepayments and advances	-	-
Non-financial receivables	-	1,663
Total short-term receivables	33,199	11,764

Other receivables include a PLN 254 thousand fine imposed on the Company in connection with an error made in the VAT settlement statement for January 2021. The Management Board considers the error to be a manifest clerical mistake and is thus convinced that the imposition of the fine was unjustified. The Company is of the opinion that the amount of the fine is fully recoverable, since in similar cases administrative courts have tended to rule in favour of taxpayers, in line with the ECJ's decision Ref. C-935/19.

The Company considers the carrying amount of trade receivables as a reasonable approximation of their fair value (see Note 13).

The Company assessed receivables for impairment in accordance with the applied accounting policies. Impairment losses on receivables recognised in individual years under 'Losses on expected credit losses' in the statement of profit or loss were as follows:

- on trade receivables – none,
- on other current and non-current financial receivables – nil.

In accordance with its accounting policy, in the case of trade receivables the Company applies the simplified approach of calculating an allowance for expected credit losses over the life of the instrument; in estimating expected credit losses over the life of the instrument, the Company uses historical data and current information to determine the amount of expected losses; the Company also assesses the counterparties it trades with as low risk and therefore the risk of credit losses is low. As at December 31st 2021 and December 31st 2020, the Company did not recognise an expected credit loss allowance for receivables as its estimated amount was immaterial.

11. Prepayments and accrued income

Prepayments comprise costs that the Company paid in advance and costs of capital increase incurred in 2020; the increase was registered on January 18th 2021.

	Current prepayments and accrued income		Non-current prepayments and accrued income	
	Dec 31 2021	Dec 31 2020	Dec 31 2021	Dec 31 2020
Assets – prepayments and accrued income:				
Costs of capital increase registered in the following year	-	1,067	-	-
Prepayments	575	301	101	83
Assets – prepayments and accrued income	575	1,368	101	83



As costs of the public offering were incurred in 2020 and 2021, the Company expensed a part of the costs directly to profit or loss for the year, with the balance accounted for in equity as at the date of the share capital increase. The public offering included no more than 4,125,024 ordinary shares, of which:

- 2,062,512 were existing Series A shares, comprising the Company's share capital as at the offer date,
- 2,062,512 were rights to Series B shares, with the resulting share capital increase registered on January 18th 2021.

Therefore, the Company elected to recognise the costs of the public offering in these financial statements as follows:

- costs related exclusively to the existing Series A shares – as expense in profit or loss for 2020 and 2021;
- costs related exclusively to Series B shares – as prepayments in 2020, which reduced the Company's equity as of January 18th 2021, and the balance of accruals was settled on this account;
- expenses relating to shares of both series (A and B) – pro rata to the share of series A shares (2,062,512 shares) and series B shares (2,062,512 shares) in the public offering, i.e. at the 50%/50% ratio. Fifty percent of the costs were recognised in profit or loss for 2020, with the balance capitalised as prepayments and accrued expenses which as of January 18th 2021 reduced the Company's equity and were accounted for.

12. Cash and cash equivalents

	Dec 31 2021	Dec 31 2020
Cash at bank in PLN-denominated accounts	35,264	7,198
Cash at bank in foreign currency accounts	8,935	25,342
Short-term deposits	46,536	400
Total cash and cash equivalents	90,735	32,940

As at December 31st 2021, the Company held restricted interest bearing and non-interest bearing bank deposits equivalent to PLN 46,536 thousand (December 31st 2020: PLN 400 thousand). A non-interest bearing bank deposit of PLN 400 thousand was returned to the Company on January 21st 2022, and interest bearing bank deposits of EUR 5,000 thousand and PLN 23,250 thousand on February 18th 2022 and March 28th 2022, respectively. As at December 31st 2021 and December 31st 2020, the Company had no cash equivalents.

For the purposes of preparing the statement of cash flows, the Company classifies cash in the manner used to present cash in the statement of financial position.

13. Financial assets and liabilities

Categories of financial instruments in accordance with IFRS 9	Financial assets at amortised cost*	Non-IFRS 9	Total
As at Dec 31 2021			
Non-current assets:			
Receivables and loans advanced	31,134	-	31,134
Current assets:			
Trade and other receivables	33,199	-	33,199
Cash and cash equivalents	90,735	-	90,735
Total financial assets	154,468	-	155,068



Categories of financial instruments in accordance with IFRS 9	Financial assets at amortised cost*	Non-IFRS 9	Total
As at Dec 31 2020			
Current assets:			
Current tax assets		-	-
Trade and other receivables	10,101	-	10,101
Non-bank borrowings	-	1,663	1,663
Cash and cash equivalents	32,940	-	32,940
Total financial assets	43,041	1,663	44,704

*Financial assets at amortised cost

Categories of financial instruments in accordance with IFRS 9	Liabilities at amortised cost**	Financial liabilities at fair value through profit or loss designated as such on initial recognition or subsequently *	Non-IFRS 9	Total
As at Dec 31 2021				
Non-current liabilities:				
Borrowings, other debt instruments	510	-	-	510
Leases	-	-	9,710	9,710
Current liabilities:				
Current tax liabilities	-	-	1,395	1,395
Trade and other payables	4,123	302	-	4,425
Borrowings, other debt instruments	875	-	-	875
Leases	-	-	2,920	2,920
Total financial liabilities	5,508	302	14,025	19,835

Categories of financial instruments in accordance with IFRS 9	Liabilities at amortised cost**	Financial liabilities at fair value through profit or loss***	Non-IFRS 9	Total
As at Dec 31 2020				
Non-current liabilities:				
Borrowings, other debt instruments	1,167	-	-	1,167
Leases	-	-	8,001	8,001
Current liabilities:				
Current tax liabilities				-
Trade and other payables	985	-	-	985
Borrowings, other debt instruments	583	-	-	583
Leases	-	-	2,538	2,538
Total financial liabilities	2,735	-	10,539	13,274

** Financial liabilities at amortised cost*** Financial liabilities at fair value through profit or loss



Other information on financial instruments

A comparison of the carrying amount of financial assets and liabilities with their fair value is presented below.

Class of financial instrument	Dec 31 2021		Dec 31 2020	
	Fair value	Carrying amount	Fair value	Carrying amount
Assets:				
Non-bank borrowings	31,134	31,134	-	-
Trade and other receivables	33,199	33,199	10,101	10,101
Cash and cash equivalents	90,735	90,735	32,940	32,940
Liabilities:				
Non-bank borrowings	1,385	1,385	1,750	1,750
Leases	12,630	12,630	10,539	10,539
Trade and other payables	4,425	4,425	985	985

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an arm's length transaction between market participants as at the measurement date.

As at December 31st 2021 and December 31st 2020, the carrying amount of the Company's financial instruments was equal to their fair value due to the short maturities of those instruments, their cash nature, variable interest rate or immaterial difference between the original effective interest rates and the actual market rates.

The subsidy described in Note 15 is disclosed in the line item 'Borrowings'. The subsidy agreement, being a part of the government-run programme to support businesses as a relief against the consequences of the COVID-19. pandemic, was concluded on preferential, non-market terms. The effect on to the fair value of the subsidy is not material.

14. Equity

Share capital

On January 18th 2021, the registry court registered an increase in the share capital of the Company by PLN 41,250.24, to PLN 591,250.24, through the issue of 2,062,512 Series B shares with a par value of PLN 0.02 per share.

On July 31st 2020, the Company signed a preliminary agreement and on August 29th 2021 – an investment agreement with Square Enix Limited concerning a conditional share capital increase through the issue of up to 1,555,922 Series C shares with a par value of PLN 31,118.44.

On May 24th 2021, the Extraordinary General Meeting of the Company resolved to increase the Company's share capital by PLN 7,754.28, to PLN 599,004.52, through the issue of 387,714 Series D shares with a par value of PLN 0.02 per share.

Changes in the number of shares in the period covered by the financial statements resulted from the following transactions with owners:

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Shares issued and paid up:		
Number of shares at beginning of period	27,500,000	27,500,000
Issue of Series B shares	2,062,512	-
Issue of Series D shares	387,714	
Number of shares at end of period	29,950,226	27,500,000

As at the reporting date, the Company did not hold any of its own shares, nor were any shares of the parent held by its subsidiaries.



Large holdings of shares

The following tables present the shareholding structure as of the respective reporting dates covered by these financial statements.

	Number of shares	Number of voting rights	Total par value (PLN '000)	Ownership interest
As at Dec 31 2021				
Sebastian Wojciechowski	14,969,480	14,969,480	299	49.98%
Other shareholders	14,980,746	14,980,746	300	50.02%
Total	29,950,226	29,950,226	599	100%

	Number of shares	Number of voting rights	Total par value (PLN '000)	Ownership interest
As at Dec 31 2020				
Sebastian Wojciechowski	14,872,022	14,872,022	297	54.08%
Other shareholders	12,627,978	12,627,978	253	45.92%
Total	27,500,000	27,500,000	550	100%

Share premium

	Dec 31 2021	Dec 31 2020
Share premium on Series B shares	100,246	-
Costs of issue of Series B shares	(3,119)	-
Share premium on Series D shares	25,135	-
Costs of issue of Series D shares	(393)	-
Total	121,869	-

Other components of equity

	Dec 31 2021	Dec 31 2020
Other components of equity created prior to transition to IAS	36,997	36,997
Other components of equity – incentive scheme	10,207	10,207
Other components of equity – measurement of subscription warrants due to the Publisher Square Enix Limited	1,151	-
Total	48,355	47,204

In previous reporting periods, the Company operate incentive schemes, under which entitled individuals were remunerated with shares of the parent. The value of share-based payments under incentive schemes is determined by reference to the fair value of the equity instruments.

15. Borrowings

On April 30th 2020, the Company entered into a subsidy agreement with Polski Fundusz Rozwoju S.A. ("PFR") under the government-run 'Polish Development Fund's Financial Shield for Micro, Small and Medium-Sized Enterprises' programme (the "Programme") providing financial support to businesses as relief against the consequences of COVID-19. The subsidy of PLN 3,500 thousand may be applied by the Company for the purposes detailed in the Programme rules.

Based on the statement of settlement of the subsidy submitted by the Company, PFR decided that half of the subsidy, i.e. PLN 1,750 thousand, had to be repaid.

The subsidy does not bear interest. The repayment began in the 13th month from the first full calendar month after the disbursement, and is to be completed in 24 equal monthly instalments. The Company



estimates that it will be obliged to return an amount representing 50% of the subsidy; therefore, in profit or loss for 2020 the Company recognised a 50% waiver of the subsidy amount, i.e. PLN 1,750 thousand.

The subsidy agreement, being a part of the government-run programme to support businesses as a relief against the consequences of the COVID-19. pandemic, was concluded on preferential, non-market terms. The effect on to the fair value of the subsidy is not material.

	Current liabilities		Non-current liabilities	
	Dec 31 2021	Dec 31 2020	Dec 31 2021	Dec 31 2020
Financial liabilities measured at amortised cost				
Non-bank borrowings	875	583	510	1,167
Financial liabilities measured at amortised cost	875	583	510	1,167
Total borrowings, other debt instruments	875	583	510	1,167

16. Leases

The Company's lease contracts include mainly leases of space and equipment.

The line item 'Buildings and structures' includes a right-of-use asset recognised on account of the following office space lease contracts:

- lease contract for office space in Warsaw,
- lease contract for office space in Rzeszów,
- lease contract for office space in Łódź.

Under 'Machinery and equipment' the Company presents operating leases of hardware, and under 'Other property, plant and equipment' – leases of office equipment.

The increase in lease liabilities in the 'Buildings and structures' category is due to the agreement executed in December 2021 to extend the lease of the Company's Warsaw office by two years and four months.

	Buildings and structures	Machinery and equipment	Other property, plant and equipment	Total
As at Dec 31 2021				
Non-current liabilities:	9,710	-	-	9,710
Current liabilities:	2,514	139	267	2,920
As at Dec 31 2020				
Non-current liabilities:	7,596	138	267	8,001
Current liabilities:	1,847	385	306	2,538

For information on interest on lease liabilities for 2021, see Note 20.

For an analysis of the maturity dates of lease liabilities as at December 31st 2021, see Note 27.



17. Trade and other payables

Trade and other payables are presented below.

	Dec 31 2021	Dec 31 2020
Financial liabilities (IFRS 9):		
Trade payables	3,417	743
Purchase of non-current assets	116	-
Other financial liabilities	892	242
Financial liabilities	4,425	985
Non-financial liabilities (non-IFRS 9):		
Taxes, social security and other payables	1,395	-
Non-financial liabilities	1,395	-
Total current liabilities	5,820	985

The Company considers the carrying amount of trade payables as a reasonable approximation of their fair value (see Note 13).



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18. Employee benefits

Salaries, wages and other employee benefits

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Salaries and wages	6,299	4,919
Social security	334	509
Training costs and other employee benefits	204	-
Future employee benefits (provisions for accrued holiday entitlements)	(57)	18
Total employee benefits expense	6,780	5,446
of which: capitalised costs of salaries and wages	697	-

Employee benefit obligations and provisions

Employee benefit obligations and provisions recognised in the statement of financial position include:

	Dec 31 2021	Dec 31 2020
Short-term employee benefits:		
Salaries and wages payable	5	-
Social security contributions payable	239	152
Provisions for accrued holiday entitlements	36	93
Short-term employee benefits	280	245
Total employee benefit obligations and provisions	280	245

Long-term employee benefit obligations and provisions do not appear in these financial statements.

19. Operating income and expenses

Costs by nature of expense

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Amortisation and depreciation expense	7,296	5,881
Employee benefits	6,780	5,446
Raw materials and consumables used	837	1,020
Services	59,842	46,168
Taxes and charges	200	312
Other expenses	1,463	984
Total costs by nature of expense	76,418	59,811
Cost of work performed by entity and capitalised (-)	(4,890)	-
Costs by nature of expense recognised in profit or loss	71,528	59,811
Cost of services sold	45,435	43,997
General and administrative expenses	26,093	15,814
Total	71,528	59,811

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Costs of services provided by third parties	44,056	39,338
Professional, legal and accounting services	11,485	4,296
Telecommunications, IT services	2,483	1,210
Office maintenance costs	223	147
Other	1,595	1,177
Total	59,842	46,168

Costs by nature of expense include mainly salaries and wages of the Group's employees and independent contractors involved in games development, office maintenance costs and services not related to games development. The year-on-year increase in general and administrative expenses in the 12 months ended December 31st 2021 was mainly attributable to:



- overall increase in costs related to increased scale of operations, which translated into the need to expand the Company's development and back office resources;
- need to incur costs resulting from the public offering and the issue of shares by the Company (PLN 2.0m),
- cost of advisory services related to the acquisition of Game On Creative, Inc.;

Other income

Other income includes income from sublease of office space, technical infrastructure, medical services and other services for entities cooperating with the Company (line item 'Other income'). In addition, a gain on disposal of non-financial non-current assets was recognised in 2020, which was related to the sale of one software licence to a related party.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Gain on disposal of non-financial non-current assets	20	697
Forgiven borrowings and subsidies	-	1,867
Costs of technical infrastructure re-charged to the Company's contractors	3,475	2,763
Subleases re-charged to the Company's contractors	1,285	810
Other costs re-charged to the Company's contractors	814	644
Other income	194	258
Total other income	5,788	7,039

Other expenses

Other expenses include costs of medical services and other benefits for entities cooperating with the Company.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Impairment losses on property, plant and equipment and intangible assets	84	-
Compensation and penalties paid	73	-
Costs re-charged to the Company's contractors	937	680
Other expenses	32	128
Total other expenses	1,126	808

20. Finance income and expenses, losses on expected credit losses

Losses on expected credit losses

In the period covered by these financial statements, the Company applied IFRS 9, but no losses on expected credit losses were identified as a separate item of the statement of other comprehensive income, as the amount of those losses was immaterial.



FINANCE INCOME

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Interest income calculated using the effective interest rate:		
Cash and cash equivalents (deposits)	932	3
Loans and receivables	333	-
Interest income calculated using the effective interest rate	1,265	3
Foreign exchange gains (losses) (+/-)		
Cash and cash equivalents	2,275	1,751
Loans and receivables	(113)	(16)
Financial liabilities at amortised cost	(56)	(267)
Foreign exchange gains (losses) (+/-)	2,106	1,468
Total finance income	3,371	1,471

FINANCE COSTS

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Interest expense on financial liabilities other than at fair value through profit or loss:		
Lease liabilities	430	401
Interest expense on financial liabilities other than at fair value through profit or loss	430	401
Foreign exchange gains (losses) (+/-):		
Cash and cash equivalents	1	-
Foreign exchange gains (losses) (+/-)	1	-
Total finance costs	431	401

The increase in lease interest resulted from an increase in the amount of lease liabilities (for details, see Note 16).

21. Income tax

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Current tax:		
Tax for reporting period	2,162	860
Adjustments to tax expense for previous periods	91	(91)
Current tax	2,253	769
Deferred tax:		
Origination and reversal of temporary differences	(106)	1,153
Deferred tax	(106)	1,153
Total income tax	2,147	1,922

On April 30th 2020, the National Revenue Information System issued a private letter ruling in response to the parent's enquiry concerning the application of the IP Box tax relief. When settling corporate income tax for the financial years 2020 and 2021, the Company availed itself of the IP Box tax relief in accordance with the ruling, and so the eligible income from eligible intellectual property rights within the meaning of IP Box regulations was taxed by the Company at a preferential corporate income tax rate of 5%. Accordingly, the current portion of the Company's corporate income tax was calculated at the rate of 19% for taxable income from other sources and at the rate of 5% for the taxable income from eligible intellectual property rights (IP Box).

The table below presents reconciliation of income tax on profit or loss before tax with income tax disclosed in the statement of profit or loss:



	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Profit or loss before tax	43,899	31,018
Income tax at 5%	2,162	860
Income tax at 19%	(689)	(870)
Reconciliation of income tax due to:		
Non-taxable income (-)	(1)	-
Expenses which are permanently non-deductible (+)	116	92
Unrecognised deferred tax asset on tax losses (+)	689	870
Technical settlement between 5% and 19% tax rates	(221)	1,061
Adjustment to tax expense for previous periods (+/-)	91	(91)
Income tax	2,147	1,922
Average tax rate applied	5%	6%

22. Notes to the statement of cash flows

The following table presents the differences between changes in items of the statement of financial position and the amounts disclosed in the statement of cash flows.

Item in statement of cash flows	Change in statement of financial position	Change disclosed	Difference	Reason
Change in liabilities	3,440	2,987	393	adjustment for items of liabilities capitalised as development expenditure or investment cost
			60	elimination of change in liabilities on purchase of property, plant and equipment and intangible assets

23. Costs of incentive schemes

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Costs of incentive schemes	1,151	-

On August 29th 2021, the Company signed an investment agreement with Square Enix Limited defining the rights and obligations of the parties in connection with the issue of subscription warrants by the Company under Resolution No. 5 of the Extraordinary General Meeting of the Company of June 26th 2020 on the issue of subscription warrants, conditional increase in the share capital through the issue of Series C ordinary shares, full waiver of the existing shareholders' pre-emptive rights to acquire all subscription warrants and pre-emptive rights to acquire all Series C shares, the seeking of admission and introduction of Series C shares to trading on the regulated market operated by the Warsaw Stock Exchange, conversion of Series C shares into book-entry form, authorisation to enter into an agreement on registration of Series C shares in the securities depository and amendment to the Company's Articles of Association. The execution of the investment agreement marked the end of negotiations entered into by the parties following execution by the parties on July 31st 2020 of a preliminary agreement setting out the terms of collaboration between them relating to the issue of subscription warrants intended to be offered to Square Enix Limited and subscription by Square Enix Limited of Series C shares in the exercise of rights attached to the warrants. For details of the investment agreement, see Current Report No. 40/2021 of August 29th 2021.

In the performance of the investment agreement, on November 17th 2021 Square Enix Limited accepted the Company's offer of October 11th 2021 to acquire, for no consideration, 90,000 Series A registered subscription warrants (Tranche A1 warrants) and 90,000 Series A registered subscription warrants (Tranche A2 warrants) issued by the Company, each conferring the right to subscribe for one Series C ordinary bearer share in the Company with a par value of PLN 0.02 per share, for the issue price of PLN 50 per share. In addition, on December 10th 2021, the Company's Management Board submitted an offer to the



publisher to acquire, for no consideration, 90,000 Series A registered subscription warrants (Tranche A3 warrants), which was accepted on January 18th 2022 on the terms specified above. Square Enix Limited's rights to subscribe for Series C shares would first vest after it has acquired the fourth tranche of warrants. As at the date of authorisation of these financial statements, the Company estimated that the maximum number of Series C shares that could be acquired by Square Enix Limited in connection with its having accepted the offer would represent approximately 1.8% of the Company's share capital.

Given the occurrence of the Grant Date, in these financial statements the subscription warrants were measured and recognised as at August 29th 2021 in accordance with IFRS 2. The estimated value of the warrants due to Square Enix Limited corresponding to the stage of completion of the service was put at approximately PLN 1,151 thousand. Accordingly, the previous effects of the preliminary agreement preceding the conclusion of the investment agreement referred to above, recognised in accordance with IFRS 15 as consideration payable to a customer (IFRS 15.48.e), reducing the amount of the contract revenue, were reversed in this reporting period. The reversal increased the amount of revenue in the 12 months ended December 31st 2021 by PLN 3,399 thousand (the development segment), and the measured amount of the contract asset.

The following table presents movements of options during the periods covered by these consolidated financial statements:

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Balance of options granted since launch of incentive scheme as at January 1st	-	-
Number of options granted in period (+)	180,000	-
Number of options cancelled in period (-)	-	-
Number of options expired in period (-)	-	-
Expiry of incentive scheme (-)	-	-
Balance of options granted since launch of incentive scheme as at December 31st	180,000	-

The incentive scheme was accounted for in accordance with IFRS 2 Share-based Payment, and the Management Board made the necessary estimates for the measurement and recognition of the scheme. The Company measured the scheme using the Black-Scholes model. Assumptions made to measure the incentive scheme:

	Settlement period end date	Exercise price	Volatility ratio %	Risk free rate %
Tranche 1	Sep 30 2024	3.83	30.6%	0.5%
Tranche 2	Sep 30 2024	3.83	30.6%	0.5%
Tranche 3	Sep 30 2024	3.83	30.6%	0.5%
Tranche 4	Sep 30 2024	3.83	30.6%	0.5%
Tranche 5	Sep 30 2024	6.72	36.6%	0.7%
Tranche 6	Sep 30 2024	7.90	34.3%	1.0%



24. Earnings per share and dividends paid

Earnings per share

To calculate basic earnings (loss) per share, the Company uses the amount of net profit (loss) attributable to owners of the Company in the numerator, which means there is no dilutive effect on the amount of profit (loss).

The calculation of basic earnings (loss) per share together with reconciliation of the diluted weighted average number of shares is presented below.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Number of shares used as denominator in the formula		
Weighted average number of ordinary shares	29,678,600	27,500,000
Dilutive effect of options convertible into shares	-	-
Diluted weighted average number of ordinary shares	29,678,600	27,500,000
Continuing operations		
Net profit (loss) from continuing operations	41,752	29,096
Basic earnings (loss) per share (PLN)	1.41	1.06
Diluted earnings (loss) per share (PLN)	1.41	1.06
Discontinued operations		
Net profit (loss) from discontinued operations	-	-
Basic earnings (loss) per share (PLN)	-	-
Diluted earnings (loss) per share (PLN)	-	-
Continuing and discontinued operations		
Net profit (loss)	41,752	29,096
Basic earnings (loss) per share (PLN)	1.41	1.06
Diluted earnings (loss) per share (PLN)	1.41	1.06

Dividends

On May 26th 2021, the Management Board resolved to recommend to the Annual General Meeting the following appropriation of the profit after tax (net profit) for the financial year 2020, of PLN 29,095,746.74: PLN 5,616,877.28 for distribution of dividend (of PLN 0.19 per share), and the balance of PLN 23,478,869.46 to increase the Company's statutory reserve funds. On June 22nd 2021, the Annual General Meeting of the Company passed a resolution on the allocation of the Company's profit for the financial year 2020, which was in line with the Management Board's recommendation. The Annual General Meeting set the dividend record date at June 30th 2021. The dividend was paid on July 8th 2021.

In accordance with the dividend policy adopted by the Company, the Management Board expects to recommend dividend payments of between 10% and 20% of net profit for the financial year 2020 and subsequent financial years. When making the final determination of the dividend amount to be recommended to the General Meeting, the Management Board will each time be guided in particular by the Company's prospects, future expected profits, financial condition and development plans, as well as applicable laws and regulations. The Management Board gives no guarantee or assurance whatsoever as to the amount of profit that the Company earns in the future or the portion thereof that may be allocated to dividend payments. Any decisions regarding payment and amount of dividends are always subject to the discretion of the shareholders at the annual General Meeting, who are not bound in any way by recommendations of the Management Board.



25. Related-party transactions

Ultimate parent

The ultimate parent is Mr Sebastian Wojciechowski, who is the leading shareholder in the PCF Group S.A. Mr Wojciechowski is a natural person and does not prepare financial statements for public disclosure (International Accounting Standard 24 Related Party Disclosures ("IAS 24"), section 24.13).

Mr Sebastian Wojciechowski also serves as President of the Management Board of the Company. For detailed information on remuneration paid to members of the Company's Management Board and Supervisory Board, see Note 29.

Transactions with shareholders

The following tables present transactions with shareholders of the Company which took place in the periods covered by these financial statements.

As at and for the period ended Dec 31 2021	Sale	Purchase	Receivables	Liabilities	Borrowings	Dividends paid
Company shareholders	104	3,302	1	189	-	4,002

As at and for the year ended Dec 31 2020	Sale	Purchase	Receivables	Liabilities	Borrowings	Dividends
Company shareholders	168	4,918	-	-	-	-

As regards disclosure of transactions with shareholders, the Company applied a practical expedient simplification consisting in presentation of transactions with shareholders whose interest in the share capital of the Company is at least 5%.

Related-party transactions

Below are presented transactions between the Company and its subsidiaries in the periods covered by the financial statements.

As at and for the period ended Dec 31 2021	Sale	Purchase	Receivables	Liabilities	Loans advanced	Dividends	Capital increase
People Can Fly Chicago, LLC	4	-	4	-	-	-	-
People Can Fly UK Limited	4	5,165	58	1,158	2,447	-	-
People Can Fly Canada Inc.	4	1,335	4	197	8,028	-	-
People Can Fly U.S., LLC	14,371	44	19,693	46	19,802	-	1,849
Incuvo S.A.	-	600	600	-	-	-	-
Game On Creative Inc.	-	64	-	64	-	-	-
Total	14,383	7,081	19,759	1,465	30,277	-	1,849

As at and for the year ended December 31st 2020	Sale	Purchase	Receivables	Liabilities	Loans advanced	Dividends	Capital increase
People Can Fly UK Limited	4	2,444	621	-	-	-	-
People Can Fly Canada Inc.	4	248	4	41	-	-	-
People Can Fly U.S., LLC	4,625	2,628	4,521	-	-	-	5,826
Total	4,633	5,320	5,146	41	-	-	5,826



26. Financial guarantees, contingent assets and liabilities

The Company provided the subsidiary People Can Fly U.S. LLC, for a fee, with a performance bond, whose fair value as at December 31st 2021 was USD 107 thousand.

Apart from the instrument described above, the Company did not have any other financial guarantees or assets and contingent liabilities.

27. Risk related to financial instruments

The Company is exposed to a number of risks related to financial instruments. For information on the Company's financial assets and liabilities by category, see Note 13. The Company is exposed to the following risks:

- market risk, comprising business, currency and interest rate risk
- credit risk, and
- liquidity risk.

The following are the key objectives of financial risk management:

- to hedge short- and medium-term cash flows,
- to prevent volatility of the Company's financial result,
- to deliver the assumed financial targets through budget discipline.

The Company does not enter into speculative transactions on financial markets. All transactions executed by the Group are designed to hedge against certain risks.

Currency risks

Sensitivity to currency risk

The Company is exposed to currency risk, as most of the Company's costs are denominated in PLN, while the majority of the Company's revenue is denominated in foreign currencies, mainly in EUR and USD. Therefore, the Company is exposed to foreign exchange risk related to movements of exchange rates.

The Outriders development and publishing agreement with Square Enix Limited contains certain provisions that hedge the Company against the EUR/PLN exchange rate risk. Exchange rate fluctuations may reduce the amount of the Company's receivables or increase its liabilities, resulting in exchange differences charged to the Company's profit or loss. As at the date of these financial statements, the Company monitors movements of exchange rates, but does not use financial instruments to hedge the currency risk. As a result, the risk may adversely affect the Company's business, revenue, results and, indirectly through reduction of revenue or increase in costs, also the Company's financial condition (mainly by reducing the Company's monetary assets).

The table below presents the Company's main currency exposures and potential foreign exchange gains/losses on these exposures resulting from hypothetical 10% appreciation/depreciation of the złoty against the specified currencies.

	Exchange rate movements	Effect on profit or loss / equity:				Total
		EUR	USD	GBP	CAD	
As at Dec 31 2021						
Increase in exchange rate	10%	5,811	4,419	92	779	11,101
Decrease in exchange rate	-10%	(5,811)	(4,419)	(92)	(779)	(11,101)
As at Dec 31 2020						
Increase in exchange rate	10%	2,329	746	89	(4)	3,160
Decrease in exchange rate	-10%	(2,329)	(746)	(89)	4	(3,160)



	Amount in foreign currency:				Amount translated into PLN
	EUR	USD	GBP	CAD	
As at Dec 31 2021					
Financial assets (+):					
Non-bank borrowings	252	5,074	252	2,504	31,134
Trade and other receivables	1,369	4,931	-	-	26,320
Cash and cash equivalents	11,066	894	99	-	55,071
Financial liabilities (-):					
Trade and other payables	(54)	(29)	(183)	(62)	(1,570)
Total exposure to currency risk	12,633	10,870	168	2,442	110,954
As at Dec 31 2020					
Financial assets (+):					
Trade and other receivables	-	1,515	120	-	6,309
Cash and cash equivalents	5,049	471	53	-	25,342
Financial liabilities (-):					
Trade and other payables	(1)	(1)	-	(14)	(50)
Total exposure to currency risk	5,048	1,985	173	(14)	31,601

Sensitivity to interest rate risk

Interest rate risk is the risk that the fair value or future cash flows from a financial instrument will change due to movements in interest rates.

As at December 31st 2021, the Company was exposed to the risk of changes in interest on lease liabilities. In the reporting period, the Company did not take any specific measures to hedge against the interest rate risk. For detailed information on the Company's non-bank borrowings, see Note 15.

The Company did not prepare any sensitivity analysis regarding the effect of interest rate movements on the value of the IRS instrument due to the expected low value of potential changes.

The impact of the interest rate risk on the Group's monetary assets is immaterial.

Credit risks

The Company's main credit risk management practice is to seek to enter into transactions only with entities of proven credibility. Ongoing monitoring of the level of trade receivables by counterparty serves to reduce the level of credit risk associated with these assets. The Company's maximum exposure to credit risk at the reporting date is represented by the carrying amount of these receivables.

The Company considers a receivable to be a low credit risk if it is not past due at the date of assessment and the counterparty has confirmed the balance of the receivable. The Company has assumed that there is a significant increase in risk when, for instance, payments are past due 90 days or more. If the increase in credit risk is significant, lifetime losses on the instrument are recognised. Items for which an increase in credit risk has been identified are treated as financial assets impaired due to credit risk, with a corresponding impairment loss recognised.

With respect to trade receivables, which is the most significant asset class exposed to credit risk, and contract assets, the Company is exposed to credit risk in relation to a single significant counterparty. In the opinion of the Company, the significant counterparty is a creditworthy partner. In the absence of historical delays in payment of receivables, impairment losses are estimated on a collective basis and the receivables have been grouped based on days past due. Impairment losses are estimated based mainly on historical data on days past due and a relationship between days past due and actual payments over the last four years.

Gross carrying amounts of and impairment losses on individual groups of receivables as at December 31st 2021 and December 31st 2020 are presented below.



As at Dec 31 2021	Contract assets	not past due	Past due trade receivables			Total
			0 – 30 days	31 – 90 days	over 90 days	
Impairment loss rate	0%	0%	0%	0%	0%	
Gross carrying amount - related entities	-	3,486	358	5,303	8,910	18,057
Impairment loss	-	-	-	-	-	-
Gross carrying amount - other entities	22,385	390	6,237	-	-	29,012
Impairment loss	-	-	-	-	-	-

As at Dec 31 2020	Contract assets	not past due	Past due trade receivables			Total
			0 – 30 days	31 – 90 days	over 90 days	
Impairment loss rate	0%	0%	0%	0%	100%	
Gross carrying amount	21,577	10,101	-	-	-	31,678
Impairment loss	-	-	-	-	-	-

In the period covered by these financial statements, the Company did not hold any negotiations or make any arrangements that would result from a significant increase in credit risk, as a result of which payment dates would change or expected cash flows from trade receivables and contract assets would be otherwise modified. The Company does not require any security for trade receivables.

For all financial assets, as well as contract assets, their carrying amount best reflects the Company's maximum exposure to credit risk.

Liquidity risk

The Company is exposed to liquidity risk, i.e. the risk of losing ability to timely meet its financial liabilities. The Company manages the liquidity risk by monitoring payment dates and cash requirements for short-term payments (current transactions monitored weekly) and long-term cash requirements based on cash flow forecasts updated on monthly basis. The cash requirement is compared with the available cash sources and the Company's placements of free cash. The Company does not use derivative instruments. As at the reporting dates, the Company did not have any credit limits available in current accounts, and the Company did not use such facilities in the past. The Company manages liquidity by forecasting the work schedule and deadlines for delivery of individual game development milestones to the publisher for which payments will be received.

The Company's financial liabilities other than derivative instruments as at the reporting date are presented below.

	Current		Non-current		Total cash flows before discounting
	up to 3 months	from 3 months to 12 months	from 12 months to 60 months	over 60 months	
As at Dec 31 2021					
Non-bank borrowings	219	656	510	-	1,385
Leases	730	2,190	8,474	1,236	12,630
Trade and other payables	4,425	-	-	-	4,425
Total exposure to liquidity risk	5,374	2,846	8,984	1,236	18,440
As at Dec 31 2020					
Non-bank borrowings	-	583	1,167	-	1,750
Leases	634	1,904	8,001	-	10,539
Trade and other payables	985	-	-	-	985
Total exposure to liquidity risk	1,619	2,487	9,168	-	13,274



The table below presents the excess of cash available at the Company over the sum of trade and other payables and the current portion of the lease liability. In the period covered by these financial statements, the Company generated significant free cash and there was no liquidity risk.

	Trade and other payables + leases (current portion)	Cash and cash equivalents	Free cash
As at Dec 31 2021	7,345	90,735	83,390
As at Dec 31 2020	3,523	32,940	29,417

28. Capital management

The Company manages capital to ensure the Company's ability to continue as a going concern and to ensure the expected rate of return for shareholders and other entities with interest in the Company's financial condition. The level of cash and the ability to pay trade liabilities are monitored on an ongoing basis.

The Company is not subject to externally imposed capital requirements.

Values of the above ratios in the reporting periods are presented below.

	Dec 31 2021	Dec 31 2020
Capital:		
Equity	235,705	76,501
Capital	235,705	76,501
Total sources of funding:		
Equity	235,705	76,501
Borrowings, other debt instruments	1,385	1,750
Leases	12,630	10,539
Total sources of funding:	249,720	88,790
Capital to total sources of funding	0.94	0.86
EBITDA*		
Operating profit (loss)	40,959	29,948
Amortisation and depreciation expense	7,296	5,881
EBITDA*	48,255	35,829
Debt:		
Borrowings, other debt instruments	1,385	1,750
Leases	12,630	10,539
Debt	14,015	12,289
Debt to EBITDA*	0.29	0.34
Cash	90,735	32,940
Current liabilities	9,895	4,351
Cash ratio**	9.17	7.57

* EBITDA is calculated as operating profit (loss) plus depreciation and amortisation expense.

** The cash ratio is calculated as cash to current liabilities.

29. Remuneration of members of the Management Board and the Supervisory Board

Remuneration paid to and other benefits for members of the Management Board and the Supervisory Board:



	Remuneration	Other benefits	Total
Jan 1–Dec 31 2021			
President of the Management Board – Sebastian Wojciechowski	48	1,055	1,103
Supervisory Board members	136	265	401
Total	184	1,320	1,504
Jan 1 – Dec 31 2020			
President of the Management Board – Sebastian Wojciechowski	48	983	1,031
Supervisory Board members	68	1,067	1,135
Total	116	2,050	2,166

Management Board

In 2021, the Company made purchases from entities controlled by the Management Board for a total amount of PLN 1,055 thousand (2020: PLN 983 thousand). The balance of liabilities under such transactions was PLN 65 thousand as at December 31st 2021 and nil as at December 31st 2020.

In 2021, the Company made sales to entities controlled by the Management Board for a total amount of PLN 5 thousand (2020: PLN 5 thousand). The balance of receivables under such transactions was PLN 1 thousand as at December 31st 2021 and nil as at December 31st 2020.

Supervisory Board

Other benefits presented in the table above were received by members of the Supervisory Board for the services provided to the Company.

The Company did not receive any borrowings from or advance any loans to members of the Management Board or the Supervisory Board in the reporting period.

30. Auditor's fees

Pursuant to Art. 15.2.4 of the Articles of Association, the Supervisory Board appoints an audit firm to audit the Company's financial statements and the Group's consolidated financial statements.

Under the Supervisory Board's Resolution No. 17 of June 29th 2021:

- Grant Thornton was appointed the audit firm authorised to review the Company's interim financial statements and the Group's interim consolidated financial statements for the six months ended June 30th 2021 and for the six months ended June 30th 2022 prepared in accordance with IFRS/IAS,
- Grant Thornton was appointed the audit firm authorised to audit the Company's financial statements and the Group's consolidated financial statements for the financial years 2021 and 2022 prepared in accordance with IFRS/IAS.

Grant Thornton is an audit firm within the meaning of the Statutory Auditors Act, entered in the list of audit firms maintained by the Polish Audit Supervision Authority under Reg. No. 3654. Grant Thornton meets the independence requirements under the laws and standards applicable to audit firms and auditors. Grant Thornton has no other interests in the Company, and in particular, as at the date of these financial statements, it did not hold any equity instruments of the Company, in particular any shares or subscription warrants issued by the Company.

Consideration paid to the auditor for the provision of its services is presented below.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
Statutory audit of financial statements	183	75
Audit of historical financial information	-	97
Other assurance services	55	113
Total	238	285



31. Employees and independent contractors

The table below presents data on the number of employees (under employment and temporary contracts) and independent contractors (sole traders) as well as on new hires and terminations.

	Jan 1 – Dec 31 2021	Jan 1 – Dec 31 2020
As at beginning of period:	236	186
New hires/new independent contractors in period (+)	72	73
Employee/contractor terminations in period (-)	(24)	(23)
As at end of period	284	236

32. Significant events and transactions

The following events occurred during the period covered by these financial statements:

- **Impact of the COVID-19 pandemic on the business of the Company**

In 2021, in view of the evolving threat caused by the coronavirus pandemic, the Company continued measures to prevent the emergence and possible spread of the infection within the Company. Travel restricting policies were established, the offices of the Company were adapted accordingly, and communications were put in place to inform employees and independent contractors of the current situation and the recommendations made by government authorities in relation to the threat and subsequent outbreak of the virus. Decisions were also made to prepare the technical infrastructure and software to secure the potential requirements in terms of network capacity, hardware performance and security standards to enable transition to remote-work mode. As a result of the growing threat, the Management Board of the Company decided to move to remote-work mode. Such a solution did not eliminate the risk of infection by team members but reduced the risk of team members becoming unavailable due to cross-infection. This decision provided both the team and the Company itself with security of business continuity.

As at the reporting date and as at the date of authorisation of these financial statements for issue, the financial condition of the Company was stable. The Company also received financial support from the government against negative effects of the COVID-19 pandemic in Poland.

For details of the support received, see Note 15. As at the date of authorisation of these financial statements, in the opinion of the Management Board of the Company, the COVID-19 pandemic did not have a material effect on financial results of the Company and should not pose a threat to the ability of the Company to continue as a going concern within 12 months from the end of the reporting period. As a positive aspect, the vast majority of the revenue of the Company is derived from development of video games under contract with independent publishers. This operating model provides the Company with development revenue that is not exposed to the impact that COVID-19 has on global game sales. The revenue thus generated by the Company is sufficient to cover operating expenses, and the earned margin enables the Company to continue as a going concern. However, the further development of COVID-19 and its impact on the global economy and directly on the video games industry cannot be clearly predicted at this time. Accordingly, there is a risk that a pandemic-induced increase in unemployment and inflation could have an adverse effect on the international video game industry going forward.

- **Registration of share capital increase by the Company**

Pursuant to the Issue Resolution (i.e. Resolution No. 4 of the Extraordinary General Meeting of the Company of June 26th 2020 to increase the share capital of the Company through issue of Series B ordinary shares, to waive of the existing shareholders' pre-emptive rights to acquire all Series B shares, to seek admission and introduction of Series A shares, Series B shares and rights to Series B shares to trading on the regulated market operated by the Warsaw Stock Exchange, to convert Series A shares, Series B shares and rights to Series B shares into book-entry form, to authorise



the Management Board to enter into an agreement for registration of Series A shares, Series B shares and rights to Series B shares in the depository for securities, and to amend the Articles of Association of the Company), the share capital of the Company was increased by PLN 41,250.24, i.e. to PLN 591,250.24 through the issue of 2,062,512 Series B ordinary bearer shares with a par value of PLN 0.02 per share, in the form of open subscription within the meaning of Art. 431.2.3 of the Commercial Companies Code, carried out through initial public offering within the meaning of Art. 4.4a of the Act on Public Offering, Conditions Governing the Introduction of Financial Instruments to Organised Trading, and on Public Companies of July 29th 2005, on the terms and conditions described in the issue prospectus of the Company approved by the Polish Financial Supervision Authority on November 25th 2020. The final price of Series B shares: (i) for retail investors was set at PLN 46.00 per share; the Management Board allotted 618,750 new shares to retail investors; (ii) for institutional investors was set at PLN 50.00 per share; the Management Board allotted 1,401,465 new shares to institutional investors; and (iii) for investors in the Employee Offering was set at PLN 41.40 per share; the Management Board allotted 42,297 new shares to these investors. On January 18th 2021, the registry court registered an increase in the share capital of the Company by PLN 41,250.24, to PLN 591,250.24, through the issue of 2,062,512 Series B shares with a par value of PLN 0.02 per share. The amount of net proceeds raised by the Management Board from the issue of Series B ordinary shares was PLN 100,286,845.80.

▪ **Share capital increase at People Can Fly U.S. LLC**

On February 10th 2021, pursuant to written consent from the manager of People Can Fly U.S., LLC given outside a management meeting, the share capital of the subsidiary People Can Fly U.S., LLC was increased by USD 500 thousand. The share capital increase was paid for in cash by the Company, the sole shareholder in People Can Fly U.S. The proceeds were used to finance the working capital of People Can Fly U.S., LLC.

▪ **Loan advanced by PCF Group S.A. to People Can Fly U.S., LLC**

On March 31st 2021, PCF Group S.A. advanced a loan to its subsidiary People Can Fly U.S., LLC. The loan proceeds are to be used to finance activities related to the implementation of the PCF Group Spółka Akcyjna Group's strategy, including incorporation of a single-member subsidiary People Can Fly Chicago, LLC. The loan principal was USD 5,000 thousand; the interest rate is equal to LIBOR plus 2 percentage points. The loan was granted for ten years. It is secured with People Can Fly U.S., LLC's assets, including intellectual property rights. The loan is to be repaid through a one-off payment at the end of the financing period, with a prepayment option. The loan was granted on market terms.

▪ **Release of *Outriders***

The game *Outriders* was released on April 1st 2021.

▪ **Incorporation of People Can Fly Chicago, LLC**

On April 6th 2021, People Can Fly Chicago, LLC, a single-member subsidiary of People Can Fly U.S., LLC, was incorporated under the laws of Delaware.

▪ **Acquisition of a development team in Chicago**

On April 23rd 2021, People Can Fly Chicago, LLC, an indirect subsidiary of PCF Group S.A., acquired an 18-strong development team of Phosphor Games, LLC of Chicago, the US. The new People Can Fly Chicago, LLC studio commenced operations on May 1st 2021. The acquisition of the development team was financed with proceeds from the loan granted on March 31st 2021 by PCF Group S.A. to its single-member subsidiary People Can Fly U.S., LLC.

▪ **Acquisition of Game On Creative Inc**

On April 27th 2021, the Company acquired all shares in Game On Creative Inc. ("Game On") from Game On's shareholder, Fiducie Familiale Samuel Girardin 2020, a trust established for Samuel Girardin and related persons. The acquisition price for all shares in Game On was PLN 29,369,385.59.



▪ **Resolution to increase the parent's share capital through the issue of Series D ordinary shares**

On May 24th 2021, the Extraordinary General Meeting of the parent resolved to increase the Company's share capital through the issue of Series D ordinary shares, to waive the existing shareholders' pre-emptive rights with respect to all Series D shares, to seek admission and introduction of Series D shares to trading on the regulated market operated by the Warsaw Stock Exchange, to convert Series D shares into book-entry form, to authorise the Management Board to execute an agreement to register Series D shares in the depository for securities, and to amend the Company's Articles of Association.

Pursuant to the resolution, the Company's share capital was increased from PLN 591,250.24 to PLN 599,004.52, i.e. by PLN 7,754.28, through the issue of 387,714 Series D ordinary bearer shares with a par value of PLN 0.02 per share ("Series D Shares"). The issue price of Series D Shares was set at PLN 75.75 per share, and Series D Shares could only be paid for in cash. The Series D Shares subscription agreement was executed on May 31st 2021. The Company received PLN 29,369,385.59, representing the par value of the subscribed shares and the excess of the issue price over the par value.

The issue of Series D Shares was carried out by way of a private placement within the meaning of Art. 431.2.1 of the Commercial Companies Code, whereby the shares were offered on an exclusive basis to be subscribed for by Fiducie Familiale Samuel Girardin 2020, a trust established for Samuel Girardin and related persons (the "Investor"). Series D Shares were issued in the performance of the investment agreement announced by the Company in Current Reports No. 15/2021 and No. 17/2021 of April 27th 2021 and May 4th 2021, respectively, under which the Company acquired all shares in Game On Creative, Inc. of Montreal, Quebec, Canada ("Game On") on April 27th 2021.

The purpose of the share capital increase at the Company through the issue of Series D Shares was to offer Series D Shares to the Investor, whose beneficiary is Samuel Girardin. This, in addition to appointing Samuel Girardin as Studio Head at the subsidiary People Can Fly Canada, Inc. and appointing him as President of the Board of People Can Fly Canada, Inc., is intended to strengthen cooperation with the Company through the Investor's equity investment in the Company.

The investment agreement also provides that 85% of Series D Shares will be subject to a lock-up agreement: 15% until April 27th 2023 (inclusive) and 70% until December 31st 2024 (inclusive). The lock-up period corresponds to the lock-up established for Company shares by the Company's shareholders who offered the Company shares for sale in the public offering carried out on the basis of the prospectus approved by the Polish Financial Supervision Authority on November 25th 2020. The share capital increase to PLN 599,004.52 was registered on July 1st 2021.

▪ **Amendments to the Articles of Association**

On May 24th 2021, the Extraordinary General Meeting of the Company resolved to amend the Company's Articles of Association and to authorise the Management Board to increase the share capital of the Company within the limits of the authorised capital, with an option to disapply the existing shareholders' pre-emptive rights in whole or in part, subject to approval by the Supervisory Board.

Pursuant to the resolution, the Company's Management Board was authorised to increase the Company's share capital by up to PLN 29,562.50, through one or more successive share capital increases within the limits specified above (up to the amount of authorised capital), through the issue of up to 1,478,125 ordinary bearer shares with a par value of PLN 0.02 (two grosz) per share.

The Management Board's authorisation to increase the share capital and to issue new shares within the limits of the authorised capital will expire three years after the registration in the Business Register of the National Court Register of the amendments to the Articles of Association providing for authorised share capital. When increasing the share capital within the limits of the authorised capital, the Management Board may deliver shares in exchange for cash or non-cash contributions.



The Management Board's resolutions to set the issue price for shares issued within the limits of the authorised capital will require approval by the Company's Supervisory Board. The Management Board was authorised, subject to the Supervisory Board's consent, to disapply the shareholders' pre-emptive rights (in whole or in part) to acquire shares issued as part of a share capital increase made within the limits of the authorised capital.

The resolution was justified by the objective of securing a flexible instrument that will enable the Company to obtain, in a quick and efficient manner, equity financing for the acquisition of a new development team or teams, or direct acquisition of a video game development business if an attractive business opportunity emerges. When exercising the authorisation to increase the Company's share capital within the limits of the authorised capital, the Management Board will be able to adjust the volume and timing of the issue of Company shares to respond to business opportunities and current needs of the Company and its Group. This streamlining of the procedure for the share capital increase and issue of Company shares is expected to significantly reduce the time necessary to carry out acquisitions and to reduce their costs. The amendments to the Articles of Association referred to above became effective as of their entry in the Business Register of the National Court Register on July 1st 2021.

The share capital increase within the limits of the authorised capital may not exceed 5% of the share capital of the Company as at the date of the Extraordinary General Meeting's resolution.

▪ **Loans advanced by PCF Group S.A. to People Can Fly UK Limited**

On June 18th 2021 and June 29th 2021, PCF Group S.A. advanced loans to its one-member subsidiary People Can Fly UK Limited, to be used to finance the implementation of the PCF Group S.A.'s strategy. The loans amounted to EUR 250 thousand and GBP 250 thousand, respectively, with interest at an annual rate of 3M LIBOR plus 2 percentage points. The loans were granted for ten years. They are secured with People Can Fly UK Limited's assets, including intellectual property rights. The loans are to be repaid through a one-off payment at the end of the financing period, with a prepayment option. The loans were granted on market terms.

▪ **Share capital increase at People Can Fly Chicago, LLC**

On July 28th 2021, pursuant to written consent from the manager of People Can Fly Chicago, LLC given outside a management meeting, the share capital of People Can Fly Chicago LLC was increased by USD 500 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. People Can Fly Chicago, LLC is a subsidiary of People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

▪ **Investment agreement with Square Enix Limited**

On August 29th 2021, the Company signed an investment agreement with Square Enix Limited defining the rights and obligations of the parties in connection with the issue of subscription warrants by the Company under Resolution No. 5 of the Extraordinary General Meeting of the Company of June 26th 2020 on the issue of subscription warrants, conditional increase in the share capital through the issue of Series C ordinary shares, full waiver of the existing shareholders' pre-emptive rights to acquire all subscription warrants and pre-emptive rights to acquire all Series C shares, the seeking of admission and introduction of Series C shares to trading on the regulated market operated by the Warsaw Stock Exchange, conversion of Series C shares into book-entry form, authorisation to enter into an agreement on registration of Series C shares in the securities depository and amendment to the Company's Articles of Association. details of the agreement were published in Current Report No. 40/2021.

▪ **Share capital increase at People Can Fly Chicago, LLC**

On October 11th 2021, pursuant to written consent from the manager of People Can Fly U.S., LLC given outside a management meeting, the share capital of People Can Fly U.S., LLC was increased by USD 500 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. People



Can Fly Chicago, LLC is a subsidiary of People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

▪ **Share capital increase at People Can Fly Chicago, LLC**

On November 2nd 2021, pursuant to written consent from the manager of People Can Fly U.S., LLC given outside a management meeting, the share capital of People Can Fly U.S., LLC was increased by USD 1,000 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

▪ **Execution of an agreement to acquire subscription warrants**

On November 17th 2021, The Company received from Square Enix Limited a declaration of acceptance by Square Enix Limited of the Company's offer of October 11th 2021 to acquire, for no consideration, 90,000 Series A registered subscription warrants (Tranche A1 warrants) and 90,000 Series A registered subscription warrants (Tranche A2 warrants) issued by the Company, each conferring the right to subscribe for one Series C ordinary bearer share in the Company with a par value of PLN 0.02 per share, for the issue price of PLN 50 per share. The acceptance of the offer by Square Enix Limited led to the execution on November 17th 2021 of an agreement to acquire the warrants between the Company and Square Enix Limited. In addition, on December 10th 2021, the Management Board submitted an offer to the publisher to acquire, for no consideration, 90,000 Series A registered subscription warrants (Tranche A3 warrants), which was accepted on January 18th 2022 on the terms specified above. As a result, on the same date, the Company entered into an agreement with Square Enix Limited to acquire Tranche A3 warrants.

Square Enix Limited's rights to subscribe for Series C shares would first vest after it has acquired the fourth tranche of warrants. As at the date of authorisation of these financial statements, the Company estimated that the maximum number of Series C shares that could be acquired by Square Enix Limited in connection with its having accepted the offer would represent approximately 1.8% of the Company's share capital.

▪ **Acquisition of a 50.01% interest in Incuvo S.A.**

On December 13th 2021, the Company entered into an agreement with OÜ Blite Fund (the seller) for the purchase by the Company of 7,143,900 shares in Incuvo S.A. of Katowice, listed in the NewConnect alternative trading system operated by the Warsaw Stock Exchange and representing 50.01% of Incuvo's share capital and 50.01% of total voting rights at its General Meeting.

▪ **Share capital increase at People Can Fly Chicago, LLC**

On December 28th 2021, pursuant to written consent from the manager of People Can Fly Chicago, LLC given outside a management meeting, the share capital of People Can Fly Chicago LLC was increased by USD 500 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

▪ **Activities under the self-publishing model**

After the Company's development team was expanded in April 2021 and further game development and publishing capabilities were acquired, in May 2021 the Company – in line with the growth strategy published in the Company's prospectus approved by the Polish Financial Supervision Authority on November 25th 2020 – commenced development of a new game to be produced under the self-publishing model, i.e. by the Company as its publisher, and to be financed with the Company's own funds, based on new intellectual property rights that will remain the property of the Company. In addition, in May 2021 the Company began conceptual work on new games which could be developed by the Company in partnership with a publisher or in the self-publishing model, provided that their business potential is positively assessed by the Company.



33. Events after the reporting date

The following events, whose disclosure in these financial statements was not required, occurred after December 31st 2021.

- **Share capital increase at People Can Fly Chicago, LLC**

On January 20th 2021, pursuant to written consent from the manager of People Can Fly Chicago, LLC given outside a management meeting, the share capital of People Can Fly Chicago LLC was increased by USD 500 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

- **Share capital increase at People Can Fly Chicago, LLC**

On March 20th 2022, pursuant to written consent from the manager of People Can Fly Chicago, LLC given outside a management meeting, the share capital of People Can Fly Chicago LLC was increased by USD 500 thousand. The capital increase was paid for in cash by People Can Fly U.S., LLC. The proceeds from the share capital increase were used to finance the working capital of People Can Fly Chicago, LLC.

- **War in Ukraine**

Since the very outbreak of the hostilities in Ukraine, the Management Board has been carefully and continuously analysing the situation in terms of potential risks that could affect the Company's operations and future financial performance. As at the date of these financial statements, the armed conflict was continuing and its outcome remained uncertain.

As a result of the analyses performed, the following risks have been identified:

- risk related to unavailability or shortage of employees and associates, in particular those being Ukrainian nationals, as a result of the general mobilisation ordered in Ukraine,
- risk of further depreciation of PLN against EUR and USD.

As the Company does not employ a significant number of Ukrainian or Russian nationals and generates, or expects to generate, its main revenue streams in USD or EUR, the Management Board does not believe that the ongoing war poses an existential threat to the Company as long as Poland is not directly engaged in the conflict. In particular, in the opinion of the Management Board, as at the date of authorisation of these financial statements for issue, the situation did not affect the figures presented herein, nor should it pose a threat to the Company's continuing as a going concern within one year from the reporting date.

Moreover, as the Company does not operate in Ukraine as at the date of issue of these financial statements, there is no risk of any of its non-financial assets being impaired as a result of the ongoing war or of it losing control of any part of its business.

Also, the Company does not sell its products in Ukraine or Russia.

However, given the unprecedented nature of the current situation, no assurance can be given that it will not lead to materialisation in the future of risks that the Company has not assumed at present, and any assessments and forecasts in this respect are subject to uncertainty, and the Company will continue to review them on an ongoing basis.

- **Registration of subscription warrants with CSDP**

On March 4th 2022, in response to the Company's application of February 23rd 2022, the Central Securities Depository of Poland issued a statement to the effect that on March 8th 2022 it would enter into an agreement with the Company to register 270,000 Series A registered subscription warrants (Tranches A1–A3) issued for no consideration and with no par value under ISIN PLPCFGR00044.



Each Series A subscription warrant entitles its holder, i.e. Square Enix Limited, to acquire one Series C ordinary bearer share in PCF Group S.A. with a par value of PLN 0.02 per share for the issue price of PLN 50 per share. For more information on the terms and conditions of the warrants granted to Square Enix Limited by the Company, including of their exercise by Square Enix Limited to acquire shares in the Company, see the Company's Current Report No. 40/2021 of August 29th 2021.



PCF GROUP SPÓŁKA AKCYJNA

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FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR
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34. Authorisation for issue

These financial statements were authorised for issue by the Management Board on April 21st 2022.

Signatures of all Management Board members

Date	Full name	Position held	Signature
digitally signed on the digital signature date	Sebastian Kamil Wojciechowski	President of the Management Board	

Signature of the person responsible for the accounting records

Date	Full name	Position held	Signature
digitally signed on the digital signature date	Marcin Andrzej Peciak	Person responsible for the Company's accounting records	



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FULL-YEAR CONSOLIDATED
FINANCIAL STATEMENTS FOR THE FINANCIAL YEAR
ENDED DECEMBER 31ST 2021

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